## ELKGROVE

# Fiscal Year 2020-21 Proposed Budget 

May 27, 2020

## Key Numbers

- Total Budget: $\$ 305$ million ( $\$ 14$ million increase from current FY)
- General Fund: \$74.4 Million (\$3.5 million decrease from current FY, $\$ 5.7$ million decrease from last year projection.)
- Est. \$27 million General Fund(s) Balance as of June 30, 2021
- $\$ 17.9$ million Reserve for Economic Uncertainty (25\%)
- $\$ 3.6$ million Opportunity Reserve (5\%)
- $\$ 800 \mathrm{k}$ Future Reserve Target Support
- $\$ 4.5$ million Capital Reserve
- \$39k million Economic Development Incentive Fund
- \$43k Small Business Economic Incentive Fund


## Where the Money Comes From

FISCAL YEAR 2020-21 GENERAL FUND REVENUES


## FY 2020-21 Projected vs Budgeted Revenues

| Revenue Source | FY 2021 Projected |  | FY 2021 Budget |  | \$ Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Tax | \$ | 29,563,601 | \$ | 24,855,446 | \$ (4,708,155) | -16\% |
| Property Tax | \$ | 14,816,479 | \$ | 14,020,518 | \$ $(795,961)$ | -5\% |
| Property Tax in Lieu of VLF | \$ | 14,625,000 | \$ | 13,840,241 | \$ $(784,759)$ | -5\% |
| Property Transfer Tax | \$ | 1,038,000 | \$ | 986,000 | \$ $(52,000)$ | -5\% |
| Utility Users Tax | \$ | 6,304,000 | \$ | 6,343,000 | \$ 39,000 | 1\% |
| Transient Occupancy Tax | \$ | 2,718,938 | \$ | 1,713,939 | \$ (1,004,999) | -37\% |
| Franchise Fees | \$ | 2,429,086 | \$ | 2,379,500 | \$ $(49,586)$ | -2\% |
| Other | \$ | 7,680,539 | \$ | 7,595,807 | \$ $(84,733)$ | -1\% |
| Operating | \$ | 1,477,072 | \$ | 1,847,234 | \$ 370,162 | 25\% |
| Total | \$ | 80,652,715 | \$ | 73,581,685 | \$ $\mathbf{( 7 , 0 7 1 , 0 3 0 )}$ | -9\% |

## Where the Money Goes

FISCAL YEAR 2020-21 GENERAL FUND EXPENDITURES BY CATEGORY


## Where the Money Goes

FISCAL YEAR 2020-21 GENERAL FUND EXPENDITURES BY FUNCTION


## FY 2020-21 Projected vs Budgeted Expenditures

- \$5.7 Million dollar reduction
- Major Reduction Areas:
- Compensation: No new positions, 10 frozen positions (\$1.6 M)
- Operations: Prof. svcs, travel etc. reduced (\$565k)
- Eliminated accelerated PERS UAL payment (\$900k)
- Transfer of R\&W franchise fee revenue (\$1.2 M)
- IT and machinery equipment (deferred) ( $\$ 600 \mathrm{k}$ )
- Transit Deficit Forgiveness (\$835k)


## Unfunded Staff Positions

| Department | Position(s) | Funding Source |
| :--- | :--- | :--- |
| City Manager | Assistant City Manager | Various |
| Police | 5 Sworn Police Officers | General Fund |
| Police | Dispatcher | General Fund |
| Police | Sr. Animal Services Officer | General Fund |
| Police | Animal Services Officer | General Fund |
| Police | Animal Care Assistant | General Fund |
| TOTAL | 10 FTE |  |

## General Fund - Do Nothing Scenario



## General Fund - With Recommended Budget Reductions

$\leadsto$ Adopted Budget (revenues) $\simeq$ Revised Budget (revenues) $\sim$ Proposed Budget (expenditures) $\rightarrow$ Adopted Fund Balance $\simeq$ Projected Fund Balance
\$100,000,000
$\$ 90,000,000$
\$80,000,000
\$70,000,000
$\$ 60,000,000$
\$50,000,000
$\$ 40,000,000$
\$30,000,000
\$20,000,000

\$10,000,000

## FY 2020-21 Projected vs Budgeted Revenues

| Revenue Source | FY 2021 Projected | FY 2021 Budget | \$ Change | \% Change |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: |
| Transportation Funds | $\$ 13,061,686$ | $\$$ | $10,635,225$ | $\$(2,426,461)$ | $-19 \%$ |  |
| Development Impact Fees Funds | $\$ 23,128,446$ | $\$$ | $16,919,503$ | $\$(6,208,943)$ | $-27 \%$ |  |
| DevelopmentServices Fund | $\$$ | $9,603,729$ | $\$$ | $7,503,983$ | $\$(2,099,746)$ | $-22 \%$ |

## FY 2020-21 Projected vs Budgeted Expenditures

- Transportation Funds spending reductions:
- CIP projects (deferred)
- Signal Controllers (deferred)
- Street light pole painting (deferred)
- Preventative Maint/Repairs (deferred)
- Development Impact Fee Funds spending reductions:
- CIP projects (deferred)
- Development Services Fund
- New residential/commercial planning project and permit processing -reduction in revenues and expenses (contract model)


## Proposed Fiscal Year 2020-21 Budget Highlights

## Enhanced Policing Efforts

- Unmanned Aircraft System (UAS)
- Real Time Information Center
- Capturing Crime through Video (CCTV)



## Proposed Fiscal Year 2020-21 Budget Highlights

## Economic Development Incentive and Financing

- $\$ 200,000$ transfer from General Fund to Economic Development Incentive Fund
- $\$ 100,000$ transfer from General Fund to Small Business Incentive Fund


## Proposed Fiscal Year 2020-21 Budget Highlights

## Strategic Planning and Innovation

- Climate Action Plan Monitoring
- Resiliency Plan Implementation (grant funded)
- Smart City Action Plan



## Proposed Fiscal Year 2020-21 Budget Highlights

## Infrastructure Maintenance

- Computerized Maintenance Management System (CMMS) implementation
- Projected street maintenance est. annual funding gap reduced to $\$ 2.3$ million, but unknowns due to COVID-19.



## Proposed Fiscal Year 2020-21 Budget Highlights

Continued strategy of addressing unfunded CaIPERS liabilities

- Prepayments made annually since FY 2015-16- $\$ 8.36$ million to date
- City plans are over $85 \%$ funded compared to statewide PERS funded at 68\%



## Recommendation

- Ask questions and receive public comment
- Draft Budget document will be available soon on the City's website
- The more detailed budget will be presented at the June 10 Council meeting for consideration and possible adoption.

