

Sheldon Farms North

A Master Planned Affordable Housing Development by Abode Communities

September 8, 2023

Meet Our Team



Holly Benson President & CEO Abode Communities



Anne Riggs, AIA Associate David Baker Architects



Lara Regus SVP, Development Abode Communities



Sarah Ahmadzai Associate David Baker Architects



Sara Tsay SVP, Business Development Abode Communities



Tracy Esposito
Vice President
The John Stewart Company



Caroline Souza, AIA Principal David Baker Architects



Pam Moore
Dir. of Program Dev.
& Quality Control
LifeSTEPS



About Abode Communities

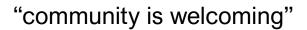
- 55 years of creating whole communities
- Mission-based social enterprise
- Long-term community partner
- Values-driven decision-making
- Unmatched financing expertise
- Highly sustainable design and construction
- \$760 MM in community investment

Our 2022 Impact











"quality of life has improved"



"satisfied with housing"



















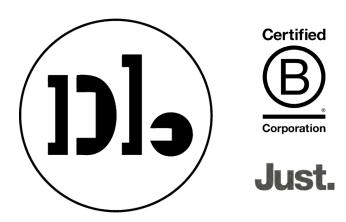




David Baker Architects

We design thoughtful places that allow communities to thrive and serve as a 'multiplier of good'

- Mission-driven, multi-disciplinary firm
- 500+ design awards
- Elk Grove roots

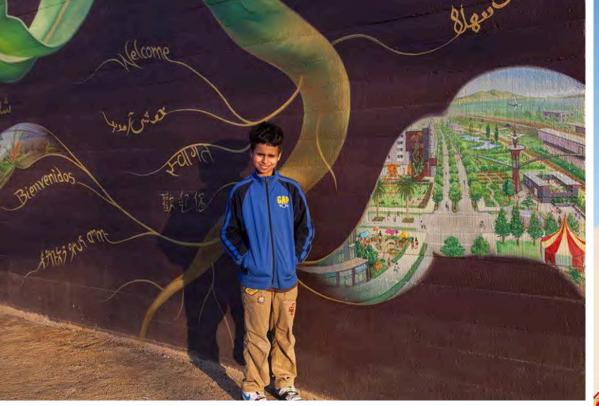






























The John Stewart Company

- Largest affordable housing property management firm in California
- 45 years in operation
- 450 properties; 35,000 homes managed
- 46 properties; 4,000+ homes in Sacramento region
- LIHTC, PSH, HUD
- Full-service management including regulatory compliance, marketing, and accounting services



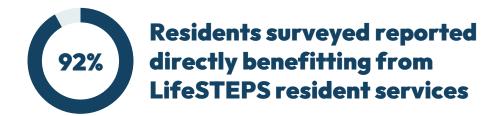


LifeSTEPS

- Nonprofit resident services provider
- 27 years of experience empowering individuals and families
- 106,000 residents; 39,000 homes
- Six housing communities in City of Elk Grove

Mission

To provide effective educational and supportive services to maximize the strengths of individuals and build resilient communities



Development Approach





Managing the Pipeline

Business Development

- Identify and acquire sites
- Negotiate and secure site control
- Perform feasibility analysis
- Create project partnerships
- Lead concept design

Pre-Development

- Oversee community engagement
- Secure land use approvals
- Negotiate and secure financing
- Oversee project design
- Select contractor
- Negotiate pricing
- Secure building permits

Development

- Oversee construction activities & budget management
- Oversee property management activities
- Convert to permanent financing

Property & Asset Management

- Daily operations
- Annual budgeting
- Regulatory compliance
- Capital improvement planning & implementation

22 Projects 2,133 Homes 16 Projects 1,614 Homes

6 Projects 519 Homes 46 Properties 2,856 Homes

Vision: Sheldon Farms North



- Catalyze smart growth
- Create gateway residential community
- Promote future transit ridership
- Invest in community and people



- Offer rich outdoor resources
- Stabilize families with housing and services
- Deliver responsive programming
- Create a place to belong

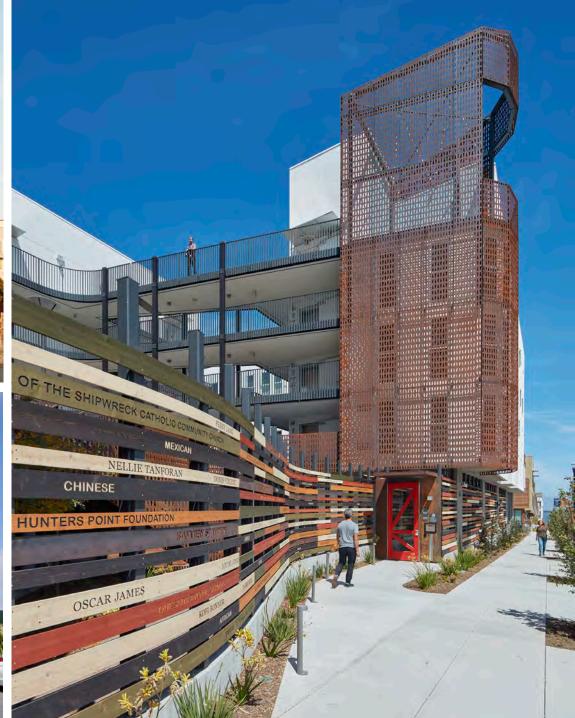






















Residential Program



Plan A

AMI	1BR	2BR	3BR	TOTAL
30%	21	22	22	65
50%	26	30	23	79
60%	24	29	7	60
70%	13	13	8	34
80%	-	-	-	-
MGR	-	2	-	2
TOTAL	84	96	60	240

Plan B

AMI	1BR	2BR	3BR	TOTAL
30%	29	16	8	53
50%	20	18	13	52
60%	28	52	34	114
70%	-	-	-	-
80%	7	8	5	20
MGR	-	2	-	2
TOTAL	84	96	60	240
SN	25	11	4	40











Parking

- Housing people vs. housing cars
- Experience parking affordable housing
- Cost of car ownership vs. public transit
- Leveraging community partnerships
- Proactive parking management
- Increased parking and trade-offs





Property Management

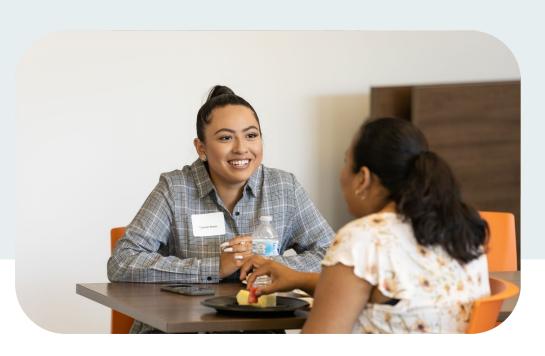
Goals

- Offer secure, service-oriented, wellmaintained, and professionally managed housing
- Foster physical, social, and emotional wellbeing among residents
- Provide owners with financial efficiency, accountability, and compliance benefits

Opportunities

- Best practices
- Collaboration with services
- Parking

Resident Services



- Resident Needs Assessment
- Resident Engagement
- Programming
- Resident Volunteerism



- Services Provider Partnerships
- Supportive Services
- Collaboration with Property Management
- Reporting

Financing – Plan A

AMOUNT (\$)
1,875,000
82,695,000
2,961,000
6,657,000
13,860,000
1,086,000
150,000
15,183,000
124,467,000

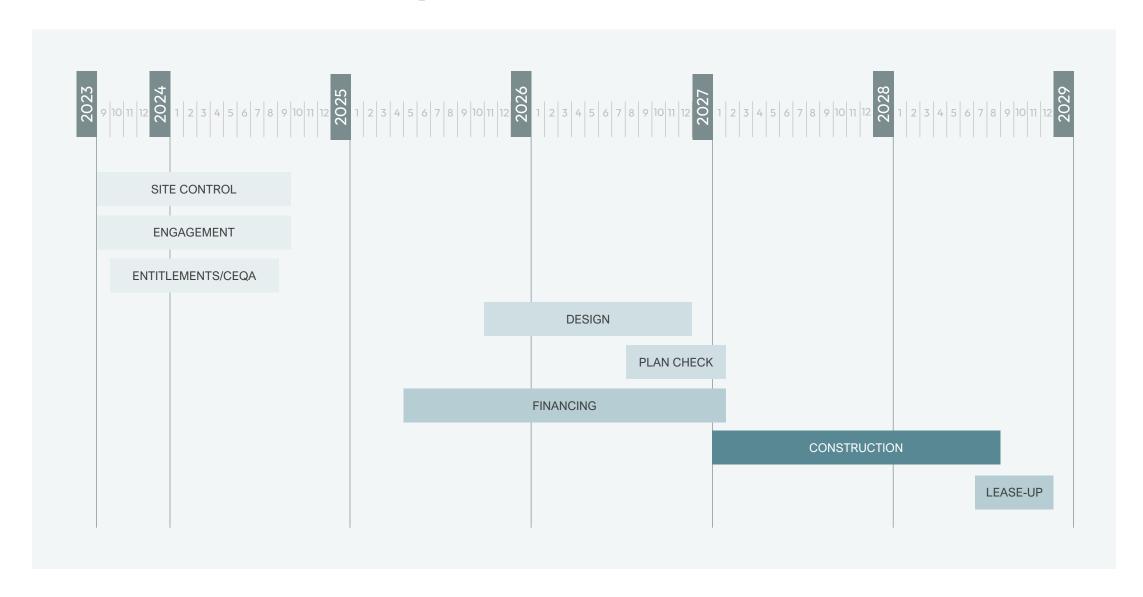
SOURCES	AMOUNT (\$)
Permanent Loan	10,581,000
City of Elk Grove	5,900,000
Cal HFA MIP	4,000,000
HCD AHSC	18,385,000
LP Equity – Federal	55,146,000
LP Equity – State	18,360,000
GP Equity/Deferred Developer Fee	12,095,000
TOTAL SOURCES	124,467,000

Financing – Plan A, AHSC

USES	AMOUNT (\$)
Acquisition	1,875,000
Hard Costs	82,695,000
Architecture & Engineeri	ng 2,961,000
Permits & Fees	6,657,000
Financing Costs	13,860,000
Reserves	1,086,000
Other Soft Costs	150,000
Development Costs	15,183,000
ТО	TAL USES 124,467,000

SOURCES	AMOUNT (\$)
Permanent Loan	10,581,000
City of Elk Grove	5,900,000
Cal HFA MIP	4,000,000
HCD AHSC	18,385,000
LP Equity – Federal	55,146,000
LP Equity – State	18,360,000
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TOTAL SOURCES	124,467,000

Development Timeline – Plan A

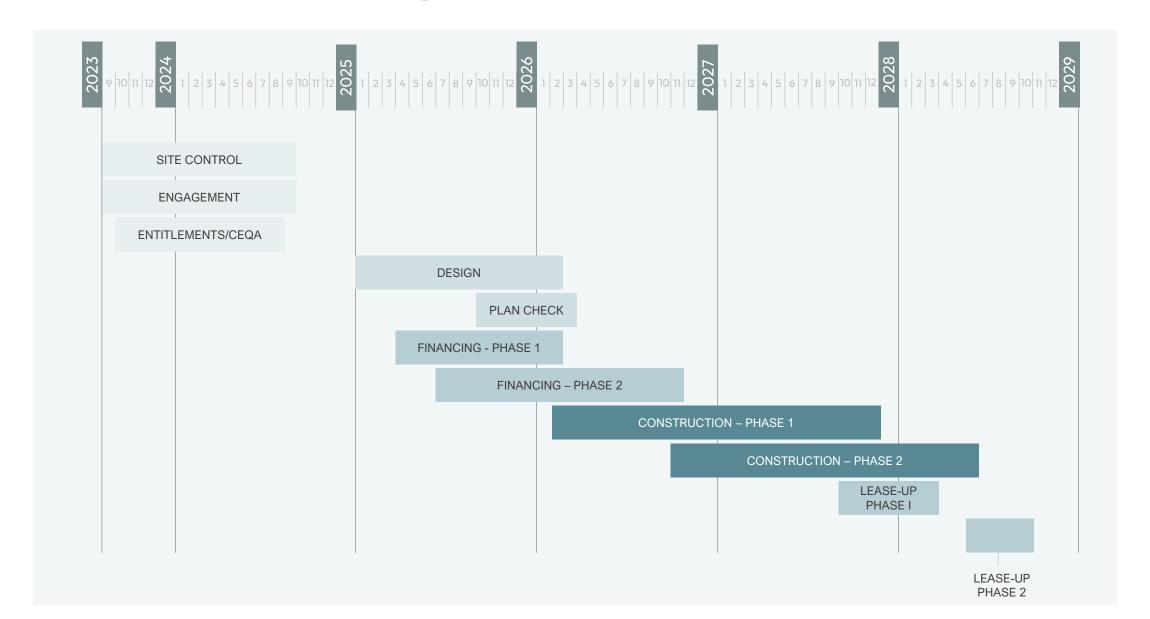


Financing – Plan B

USES	AMOUNT (\$)
Acquisition	1,900,000
Hard Costs	81,623,000
Architecture & Engineering	3,050,000
Permits & Fees	6,693,000
Financing Costs	14,657,000
Reserves	695,000
Other Soft Costs	299,000
Development Costs	17,055,000
TOTAL USES	125,972,000

SOURCES	AMOUNT (\$)
Permanent Loan	17,654,000
City of Elk Grove	5,900,000
Cal HFA MIP	4,000,000
HCD MHP	19,955,000
HCD IIG	4,736,000
LP Equity – Federal	56,181,000
LP Equity – State	7,565,000
GP Equity/Deferred Developer Fee	9,981,000
TOTAL SOURCES	125,972,000

Development Timeline – Plan B



Phase Comparison

Factor	Plan A	Plan B	Plan C
City of Elk Grove Investment	\$5.9 MM	\$5.9 MM	\$5.9 MM
Phased Development	N	Υ	N
Total Development Cost	\$124 MM	\$126 MM	\$133 MM
Schedule (Construction Start)	1Q27	1Q25 / 4Q26	4Q26
AMI, Range	30 – 70%	30 – 80%	30 – 60%
AMI, Average	50%	53%	48%
# Special Needs Households	0	40	60
Financing Risk	Low-Mod	Low-Mod	High

Community Engagement - Approach







BOTLE HEIGHTS

Construction Project in Boyle Heights Seeks to Tackle Affordable Housing Crisis







Community Engagement – Case Studies



Rolland Curtis Gardens

- 0.8:1 Parking Ratio
- Commercial phase siting
- General Plan Amendment and Zone Change with unanimous support



La Veranda

- Extensive outreach
- Deepened affordability for 30% AMI
- Metro Joint Development process



West LA Commons

- Public/private partnerships
- Change in political leadership
- Design evolution
- Open space priorities

Delivering the Vision



Choosing Our Team



- A whole-team approach
- A hyper-local understanding of and commitment to – Elk Grove community
- A long-term partnership



- An investment in community
- A desire to achieve lasting impact
- A commitment to deliver on our promise



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