CITY OF ELK GROVE OLD TOWN SENIOR HOUSING PROPOSAL







DEVELOPMENT TEAM

Mutual Housing California

- ➤ Sacramento-based nonprofit developer/owner, property manager, resident services provider, founded in 1988
- > Track record of successfully competing for State affordable housing funds
- > Well-designed, professionally managed & maintained portfolio
- ➤ Highly experienced development, property management, resident services staff
- ➤ Proposing 89-unit Old Town Senior affordable housing community

DEVELOPMENT TEAM

Mogavero Architects

- > Sacramento-based design firm, founded in 1984
- > Designs communities with goal to inspire sustainability & placemaking
- Extensive experience in affordable housing, high density infill, and sustainable design
- > Award winning projects
- ➤ Project vision is urban design that references and honors Old Town's historic architectural context
- ➤ Design Imagery →



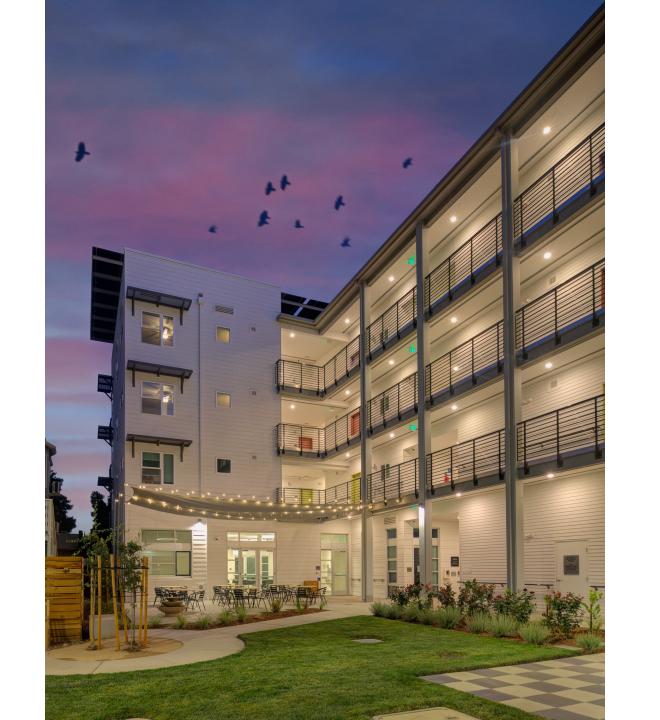






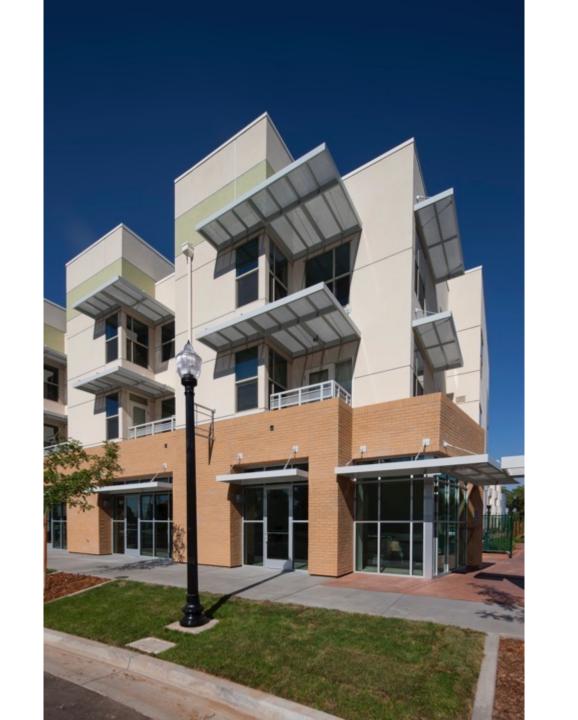


























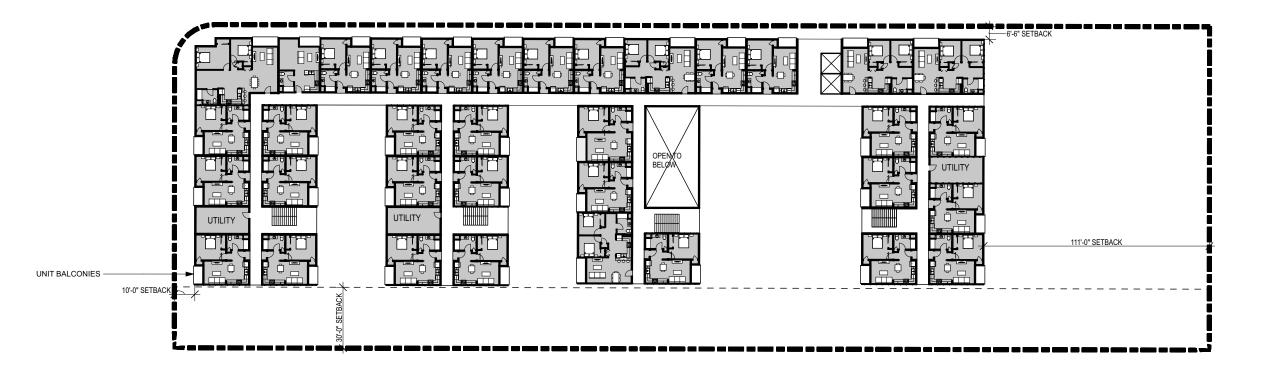


SITE PLAN





SITE PLAN – UPPER FLOORS







FINANCING PLAN A

CalHFA MIP/Bonds/4% & State LIHTC

Sources:		Uses:	
CalHFA 1st Perm Loan	\$7,030,000	Land	\$0
CalHFA 2 nd MIP Loan	4,000,000	Hard Cost	27,115,000
City "Gap" Loan	3,000,000	Hard Cost Contingency	1,356,000
Tax Credit Equity	25,970,000	Permits & Fees	2,050,000
Deferred Developer Fee	2,205,000	Architecture & Engineering	1,500,000
General Partner Equity	<u>777,000</u>	Construction Loan Interest	2,990,000
		Financing, Legal, Insurance	2,141,000
		Operating Deficit Reserve	360,000
		Developer Fee	5,290,000
Total Sources	\$42,802,000	Total Uses	\$42,802,000



FINANCING PLAN B

MHP/Bonds/4% LIHTC

Sources:		Uses:	
Conventional Perm Loan	\$1,718,000	Land	\$0
MHP Loan	24,225,000	Hard Cost	32,804,000
City "Gap" Loan	3,000,000	Hard Cost Contingency	1,636,000
Tax Credit Equity	17,145,000	Permits & Fees	2,050,000
Deferred Developer Fee	528,000	Architecture & Engineering	1,500,000
General Partner Equity	<u>3,485,000</u>	Construction Loan Interest	3,646,000
		Financing, Legal, Insurance	1,954,000
		Operating Deficit Reserve	299,000
		Developer Fee	6,212,000
Total Sources	\$50,101,000	Total Uses	\$50,101,000



DEVELOPMENT SCHEDULE

City Selects Developer	Sept '23
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City & Developer Finalize Concept Plan Sept – Oct '23

Developer Stakeholder Outreach Oct – Nov '23

Developer Processes/Obtains City Entitlements Dec '23 – Mar '24

Developer Submits CalHFA MIP Application Mar '24

CalHFA MIP Award Received May '24

Developer Submits CDLAC/TCAC Application May '24

CDLAC/TCAC Award Received Aug '24



DEVELOPMENT SCHEDULE (CONT'D)

Developer Selects Investor & Lender	June - Aug '24
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Architect Designs Plans, Completes Plan Check w/ City July '24 – Feb '25

GC Bids, Finalizes Construction Budget & Contract w/ Developer Dec '24 – Feb '25

Developer Closes Construction Financing w/ Lender & Investor Oct '24 – Feb '25

Financing Closed, Building Permits Pulled, Construction Starts Feb '25

Construction Complete Aug '26

Lease Up Aug – Oct '26



RESIDENT SERVICES

Mutual Housing's unique approach to providing service-enriched housing:

- Focus on assisting residents to build financial strength, obtain access to services, & maintain housing stability
- ➤ Provide comprehensive services well beyond CDLAC/TCAC requirements
- ➤ Utilize "age-friendly communities" service model at Old Town project, to enable seniors to live actively & age in place
- Anticipated services to include financial planning, digital literacy training, group activities, one-on-one counseling, & resident participation in property's resident council



COMMUNITY ENGAGEMENT

Mutual's unique approach in working with locality:

- > Local government is "joint venture" partner
- > Key tenets of partnership approach:
 - Establishing & maintaining shared vision
 - Team problem solving/trade-off navigation
 - Ongoing & transparent communication
- ➤ Throughout development process--design, entitlements, financing, construction--Mutual will hold regularly scheduled project-update/problem solving meetings with City

COMMUNITY ENGAGEMENT (CONT'D)

Mutual's & Mogavero's approach in community outreach & obtaining support from local stakeholders:

>Key steps:

- Present well-designed concept plan, information re: developer, property management, designer experience to stakeholders
- Listen to stakeholder concerns re: project & neighborhood issues
- Tour stakeholders through existing Mutual-owned & Mogavero-designed properties
- Outreach iterative, not "one off", to best ensure community's "buy in"
- > Examples—Lavender Courtyard, Spring Lake



QUESTIONS?