



CITY OF ELK GROVE
POLICE DEPARTMENT
Interoffice Correspondence



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Date: February 4, 2020

To: **CAPTAIN PAUL SOLOMON**
Administrative Services Division

From: **DETECTIVE ERIN MONTGOMERY**
Problem Oriented Police Unit

**SUBJECT: CALIFORNIA NORTHSTATE UNIVERSITY - POLICE DEPARTMENT
MITIGATION ANALYSIS**

BACKGROUND

The purpose of this correspondence is to determine the impact the California Northstate University Medical Center (CNU) project will have on the Elk Grove Police Department (EGPD). CNU has an existing medical school at 9700 West Taron Drive in Elk Grove and is proposing multiple project phases to expand the campus into a medical center and teaching hospital. Phase One would include a 250-bed teaching hospital. Subsequent phases would include an addition of 150 hospital beds for a total of 400, Level II Trauma Center designation, outpatient clinics, a medical school expansion, and dormitories.

RESEARCH

At the conclusion of 2019, EGPD was staffed with 85 uniformed sworn and non-sworn officers from the Patrol Division, Traffic Bureau, and Problem Oriented Policing Unit that responded to calls for service within the City (Attachment A).

During the calendar year of 2019 there were 58,875 priority 1 through 7 police calls for service within the City of Elk Grove that were handled by a sworn or non-sworn officer. Based on this information, each officer responded to an average of 693 calls per service in 2019. Note that calls for service and staffing related to Animal Services has been excluded from this report.

Data was collected regarding police calls for service at various academic medical centers and hospitals during 2019. These hospital campuses were analyzed based on their designation as an academic medical center with an affiliated university, their proximity to Elk Grove, and/or similar community population and demographics.

| Hospital | Trauma Level Designation | Hospital Beds | 2019 Calls for Service |
|------------------------------------|--------------------------|---------------|--------------------------|
| UCLA – Ronald Regan Medical Center | I | 520 | 1759 |
| UC Davis Medical Center | I | 625 | <i>Data not received</i> |
| Kaiser Permanente South Sacramento | II | 209 | 1,655 |
| Mercy San Juan Medical Center | II | 370 | 978 |
| Mercy Hospital of Folsom | None | 106 | 314 |
| Methodist Hospital of Sacramento | None | 162 | 399 |
| UCLA – Santa Monica Medical Center | None | 266 | 406 |
| Sutter Roseville Medical Center | None | 328 | 81 |
| Kaiser Roseville | None | 340 | 229 |
| Mercy General Hospital Sacramento | None | 342 | 470 |
| Kaiser Sacramento Medical Center | None | 628 | 953 |
| Sutter Medical Center Sacramento | None | 754 | 47 |

Based on the compiled data, the average hospital bed generates 1.81 calls for police service per year. CNU is proposing a Phase One hospital operation with 250 beds, which could generate an estimated 450 calls for service per year. Data shows that hospitals with a trauma level designation have an increased need for police services, with the average hospital bed generating 4 calls for police service per year. CNU's completed campus with a Level II Trauma Center designation and 400 total beds would increase the estimated number of calls per service each year to 1,600.

It should be noted that Sutter Medical Center Sacramento contracts four full-time police officers assigned to the hospital, and Kaiser Permanente South Sacramento contracts two full-time police officers assigned to the hospital. Both contracts are through the City of Sacramento and funded by each hospital.

SUMMARY

A uniformed EGPD sworn or non-sworn officer responds to an average of 693 calls for service per year. It is estimated that CNU's completed medical campus could cause an additional 1,600 annual calls for service for EGPD. This data does not include the impact that CNU would have on police equipment and other police department divisions, including but not limited to, Dispatch, Records, Forensics, Investigations, Property and Evidence, and Administrative Services.

RECOMMENDATION

To provide proactive police services at the CNU campus, it is recommended to assign an equivalent of two full-time officers when hospital operations begin in Phase One (80 staff hours per week). It is recommended to increase staffing to an equivalent of four

full-time officers upon final completion of the project or when the hospital obtains trauma level designation, whichever occurs first (160 staff hours per week). Officer shifts should be staggered so that adequate coverage is provided each day and shall be at the discretion of the Elk Grove Police Department. Additionally, it is recommended that the applicant be required to submit a detailed security plan for police department approval prior to beginning hospital operations. The police department requests the right to increase or decrease officer staffing at the campus if deemed necessary for the public's safety and welfare.

ATTACHMENT A

Staffing Authorization
December 22, 2019

| Sworn | | |
|--------------|-----------------------------|--------------|
| AUTH. | CLASSIFICATION | # |
| 1.0 | Chief | 1.0 |
| 1.0 | Assistant Chief | 0.0 |
| 3.0 | Captain | 2.0 |
| 7.0 | Lieutenants | 7.0 |
| 20.0 | Sergeants | 20.0 |
| 25.0 | Detectives | 20.0 |
| 1.0 | PIO | 1.0 |
| 73.0 | Patrol Officers | 65.0 |
| | Officers- Trainee | 6.0 |
| | Recruit/Academy | 1.0 |
| 2.0 | School Liaison Officer | 2.0 |
| 11.0 | Traffic Officers/Detectives | 10.0 |
| 7.0 | POP Officers/Detective | 6.0 |
| 151.0 | Subtotal - Sworn | 141.0 |

| Professional Staff | | |
|--------------------|----------------------------------|--------------|
| AUTH. | CLASSIFICATION | # |
| 6.0 | Managers | 6.0 |
| 9.0 | Supervisors | 8.0 |
| 11.0 | Analysts | 11.0 |
| 2.0 | Coordinators | 1.0 |
| 13.0 | Technicians | 12.0 |
| 3.0 | Forensic Investigators | 2.0 |
| 9.0 | Administrative Assistants | 9.0 |
| 19.0 | Dispatchers | 17.0 |
| 1.0 | Security Officers | 1.0 |
| 16.0 | Community Service Officers | 11.0 |
| 5.0 | Animal Services Officer | 4.0 |
| 1.0 | Veterinarian | 1.0 |
| 2.0 | Veterinary Assistant | 2.0 |
| 2.0 | Registered Veterinary Technician | 2.0 |
| 4.0 | Animal Care Specialists | 4.0 |
| 3.0 | Animal Care Assistants | 2.0 |
| 3.0 | Customer Service Specialist | 3.0 |
| 109.0 | Subtotal - Non-Sworn | 96.0 |
| 260.0 | DEPARTMENT TOTAL | 237.0 |

| STAFF RESPONDING TO CFS | |
|---------------------------|-----------|
| Patrol Division | |
| Police Officer | 65 |
| Community Service Officer | 7 |
| POP Unit | |
| Police Officer: | 5 |
| Traffic Bureau | |
| Police Officer | 8 |
| TOTAL: | 85 |