CHAPTER 10: IMPLEMENTATION STRATEGY
INTRODUCTION

The General Plan is a living document that serves as the City’s blueprint for creating the future desired by the community. It is intended to guide decision-making in Elk Grove across a wide range of policy areas. The City’s ability to achieve the vision expressed in the General Plan depends on its success in creating and carrying out an effective implementation strategy.

This General Plan implementation strategy provides a framework to coordinate Citywide efforts to execute the policies identified throughout the General Plan, and a structure for monitoring, maintaining, and updating the document throughout the planning horizon. The strategy identifies a pathway from the broad, long-term goals and vision that underlie the General Plan, to the more specific policies in each chapter, to the day-to-day activities that guide change on the ground.

The City will use a variety of administrative procedures and regulatory mechanisms to implement the General Plan. Implementation will involve close coordination between City offices and departments, including the City Council, City boards and commissions, the City Manager’s Office, Development Services Department, Economic Development Department, Public Works Department, and Police Department. It will also require coordination between the City and outside agencies, such as the Cosumnes Community Services District, the Elk Grove Unified School District, the County of Sacramento, the Sacramento Area Council of Governments, the Sacramento Air Quality Management District, the Sacramento Regional Transit District, and various other regional and state agencies.

GENERAL PLAN MAINTENANCE AND MONITORING

ANNUAL GENERAL PLAN IMPLEMENTATION REPORT

State law requires that every city and county in California (with the exception of charter cities) submit an annual report on the status of its general plan and progress in its implementation to the jurisdiction’s legislative body, the Governor’s Office of Planning and Research (OPR), and the California Department of Housing and Community Development. In Elk Grove, City staff usually prepares the Annual General Plan Implementation Report during the first quarter of each year and presents it to the City Council at a public hearing, which allows an opportunity for public review and comment. The annual report is then submitted to the State by April 1 of each year. The annual report informs City staff in multiple departments, elected officials, and community members about the status of the General Plan and progress toward achieving the vision, and helps prioritize work plan activities and budget needs for the upcoming year.
COORDINATION WITH BIENNIAL CITYWIDE SURVEY

Since 2009, every two years, the City of Elk Grove has conducted a citywide survey to solicit input from residents that helps inform program planning, goal setting, budgeting, and performance measurement. The survey is a useful tool for evaluating public opinion about a wide range of community characteristics and indicators. Reports summarizing the results of the biennial survey are available on the City’s website.

The information collected through the citywide survey is closely related to and aligned with General Plan goals and policies. For example, the survey typically includes questions about community characteristics such as the overall quality of life, safety, mobility, economy, recreation and wellness, and the natural and built environments. City staff will coordinate the annual General Plan progress reviews with the process of collecting resident input via the biennial survey. The City will also develop an online tracking tool for General Plan implementation that links with the online biennial citizen survey and progress reports.

GENERAL PLAN UPDATES AND AMENDMENTS

The General Plan guides growth, change, and conservation efforts in Elk Grove over a long-term planning horizon. As such, the plan must be reviewed and monitored on a regular basis as well as updated periodically to remain current and keep pace with changing times. In addition, the need arises from time to time for specific, targeted amendments to the General Plan—for example, in response to a current, pressing local issue; new requirements imposed by State legislation; or circumstances that necessitate a substantial change in the City’s policy direction on a particular topic.

As deemed necessary, the City will conduct a comprehensive review of the General Plan and update it as needed. This periodic review and update will examine the General Plan in its entirety, including goals, policies, and implementation actions. The update process will take into consideration successes and challenges in implementing the General Plan, as well as other factors such as changing demographics and economic conditions.

The City will also consider proposed focused amendments to the General Plan on an as-needed basis. Proposed amendments may include changes to the land use designations, maps contained in the plan, or the goals and policies. The need for the proposed amendment and its potential benefits and impacts will be evaluated, as well as consistency with the overall vision of the General Plan implementing documents.

A broad range of documents will be used to further the goals and policies set forth in the General Plan. The various categories of documents, specific examples of each, and the relationship of these documents to the General Plan are illustrated in Figure 10.1. Each source provides additional guidance, either for a specific topic or for geographic subareas of the City, with varying levels of regulatory authority. These documents must remain consistent with the General Plan, as amended over time.

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1 The Housing Element will be updated through a special, focused effort and on a separate timeline due to State housing law requirements.
PLANNING AND POLICY DOCUMENTS

Community Plans

Elk Grove’s community plans are presented in detail in Chapter 9. As detailed there, community plans are part of the General Plan and are adopted through the City Council’s approval of the General Plan. Consequently, in order to amend a community plan, the City Council must adopt a General Plan amendment. The procedures for amending a community plan are the same as those for amending the General Plan.

Specific Plans

As described in Chapter 4, a specific plan is an instrument that serves to implement the goals and policies of the General Plan for a certain geographic area of the City. A specific plan is adopted and amended separately from the General Plan, by resolution or ordinance by the City Council.
A specific plan typically addresses land use and development intensity at a more granular level than the General Plan. The legally required elements for a specific plan are listed in California Government Code Section 65451, and generally include:

1. A statement of the relationship of the specific plan to the general plan.

2. Distribution and location of land uses.

3. Distribution and location of major components of public and private transportation, as well as utilities and other infrastructure (e.g., sewer, water, energy, solid waste disposal).

4. Standards and criteria for development and natural resource conservation.

5. Implementation measures to carry out the specific plan, such as regulations, public works projects, and financing mechanisms.

Climate Action Plan

The Climate Action Plan (CAP) is a strategic planning document that identifies greenhouse gas emissions and their sources, and forecasts how those emissions may grow within the City with ongoing development and economic activity. The CAP then identifies energy use, transportation, land use, water use, and solid waste strategies to reduce these emissions. The CAP is updated regularly to reflect new development, conditions, and technology.

Development Regulations and Standards

Elk Grove Municipal Code

The Elk Grove Municipal Code implements General Plan policies by establishing specific regulations and obligations for new development and property maintenance. Examples of these regulations include:

Title 22, Land Development

When a piece of land is divided into two or more lots, the land is considered to have been subdivided. This type of land division is regulated by Title 22, which specifies certain minimum requirements and standards for all land divisions. Compliance with these regulations ensures that when land is subdivided, each resulting lot is provided with minimum services such as public streets, sewer and water systems, and storm drains, and is adequately sized to accommodate the type of development planned for the property.

Title 23, Zoning

This title outlines the development review process for the City and establishes a number of zoning districts to regulate land uses. The General Plan includes a Land Use Plan identifying land use designations and a Land Use Diagram showing where
each designation applies within the City (see Chapter 3: Planning Framework). These designations are implemented by zoning districts. The Zoning Code lists the uses that are allowed in a given district and the development standards that apply to each district and/or use. The Zoning Code also specifies special purpose zone districts, which allow the City to enact customized planning standards and regulations for designated areas that warrant special treatment.

**Special Planning Areas**

Chapter 23.40 of the Municipal Code defines the special planning area (SPA) district as one of the City’s special purpose zoning districts. Chapter 23.16 of the Municipal Code defines SPAs as “areas throughout the city that have unique environmental, historic, architectural, or other features which require special conditions not provided through the application of standard zone regulations.” There are several SPAs designated on the City’s zoning map.

SPAs provide a mechanism for carrying out the intent of the General Plan for those areas of the City that have special character, and therefore warrant the adoption of customized standards and regulations to protect and enhance the scale, visual quality, and other defining aspects of the district.

The Municipal Code lays out processes for establishing and amending SPAs and allowed land uses. Designation of an SPA as well as future amendments are accomplished through the City Council’s adoption of an ordinance. An SPA ordinance is required to include the reasons for establishing the SPA district in that specific location, as well as a list of permitted and conditionally permitted uses, performance and development standards (e.g., yards, lot area, development intensity, parking, landscaping) and other design standards as appropriate. Title 23 also includes requirements for legal nonconforming uses and facilities, the timing and phasing of development projects, infrastructure and circulation plans, and other topics related to land use and development.

**Design Guidelines**

The City has established Citywide Design Guidelines, which apply to most areas. Supplemental guidelines have been established for the Laguna Ridge area to address landscaping and single-family residential architecture. Additionally, the Southeast Policy Area has its own design protocol, which is independent from the Citywide Design Guidelines. These guidelines and the design review process through which they are administered promote preservation of the historic, cultural, and architectural resources that reflect the history and character of Elk Grove.
PUBLIC FACILITY AND CAPITAL IMPROVEMENT PLANS AND DOCUMENTS

Master Plans

The City maintains a number of master plans that guide the provision, expansion, and maintenance of infrastructure, public services, and civic facilities. Infrastructure master plans define the necessary backbone infrastructure and improvement projects, such as water, sewer, and storm drain system, which are required to support existing and planned development. The City has a Bicycle, Pedestrian, and Trails Master Plan that outlines policies, programs, and standards for infrastructure and facilities to support biking and walking. Master plans are also often prepared for the construction or improvement of major City development projects, such as the Civic Center and Aquatics Center.

In addition, a number of master plans created and adopted by external agencies address planning and operation of certain public facilities and services in Elk Grove. The Parks and Recreation Master Plan for Elk Grove is prepared and administered jointly by the Cosumnes Community Services District and the City. The Sacramento Regional County Sanitation District, provider of local wastewater service, maintains a master plan for the Sacramento Regional Wastewater Treatment Plant. The Elk Grove Unified School District has a Facilities Master Plan that addresses all K-12 public schools and related facilities in the area.

All master plans are maintained and updated as necessary by the applicable service agency. Amendments to these plans are prepared and adopted separately from the General Plan though they are required to be consistent with the General Plan.

Public Road Standards

The City has two sets of standards for the design and construction of public roads. The Citywide Improvement Standards identify design standards and details for new roadways in urban portions of the City, and the Rural Road Improvement Standards apply to roadways in the Rural Area defined in this General Plan. Both documents describe how future planned roadways will be built in a manner consistent with the roadway classifications defined in the Transportation Plan. These standards contain information such as road and lane widths, parking requirements, sidewalk details, and signals for various roadway types in a manner consistent with the surrounding land use context.

Precise Plans

The City’s Public Works Department prepares precise plans as a tool for planning and phasing major infrastructure projects. Some degree of engineering is typically completed as part of the precise plan to inform implementation of infrastructure projects. Precise plans are adopted by City Council and must be consistent with the General Plan.
Capital Improvement Program

The City's Capital Improvement Program (CIP) lists all active capital projects (improvements to public buildings, roads, traffic signals, bicycle and pedestrian facilities, storm drain system, and other infrastructure) as well as those that are planned to be undertaken during the next five fiscal years. It is used both for planning the timing and implementation of these projects and for budgeting purposes. The CIP is updated on an annual basis. All projects included in the CIP must be consistent with the General Plan.

GENERAL PLAN IMPLEMENTATION WORK PROGRAM

Implementation of the General Plan will be accomplished through a series of specific actions, which are presented in Table 10-1. These actions include ongoing City programs and activities as well as new initiatives that will require a one-time dedication of time and resources to complete. These implementation actions represent an extension of the policies and standards identified in General Plan Chapters 4 through 9. In general, each action provides a means to achieve the intent of multiple policies.

The implementation actions are organized into the following categories corresponding to various areas and levels of City responsibility.

- Development Regulations and Review
- Housing Programs
- Economic Development Programs
- Transportation Plans and Programs
- Arts, Culture, And Historic Preservation
- Agriculture
- Environment, Conservation, And Sustainability
- Parks, Recreation, And Open Space
- Hazard Mitigation and Emergency Management

Table 10-1 presents the full range of implementation actions by category, along with the corresponding General Plan policies and standards. The City department leading or overseeing each action is indicated. In some cases, one department may have a lead role in carrying out an action, with other departments having a supporting or advisory role.
The desired time frame for completing each action is noted. The time frames are as follows:

- Ongoing
- Annually
- FY 18/19–FY 19/20 (1–2 years from adoption)
- FY 20/21–FY 22/23 (3–5 years from adoption)
- FY 23/24–FY 27/28 (6–10 years from adoption)
- Other (custom time frames as appropriate to specific actions)

The stated time frames are targets intended to help the City to prioritize, manage, and track the implementation work program. Time frames may be adjusted as needed to reflect changing priorities of the City, changes in conditions, or other factors.
## 1. DEVELOPMENT REGULATION AND REVIEW

### 1.1 Zoning Code Update

Prepare a comprehensive update to the Elk Grove Municipal Code, Title 23 - Zoning, to bring the City’s zoning regulations into conformance with the guiding principles, goals, and policies of the General Plan. The following items shall either be drafted for consideration or reviewed and considered for amendment:

- Zoning districts shall correspond to General Plan land use designations (e.g., densities, permitted uses, development standards).
- Regulations and process for master planned projects / planned developments.
- Performance standards and development standards for heavy industrial uses.
- Objective development standards that promote compatibility with existing context (e.g., setbacks, height limits).
- Zoning districts and permitted uses for land uses corresponding to the City’s top employment industries.
- Permitted use tables to allow a wide range of sizes and types of commercial and industrial uses.
- Standards to require mixed-use and high-density development near existing and planned transit stops.
- Development processes for Study Area Activity Centers – uses along street frontages, public spaces, bike/pedestrian access, transit connections, public art.
- Open space requirements for new development.
- Development standards for public realm improvements.
- Zoning regulations for all Special Planning Areas and update as needed for consistency with General Plan policies.
- Zoning regulations to allow urban farms, animal keeping in residential areas, community gardens, farmers markets, and farm stands.
- Zoning regulations for home occupations and ensure they are not overly restrictive.
- Development standards / parking requirements to ensure they are not inhibiting the establishment of new uses in existing buildings.
- Parking standards (on private property) to align with parking demand and to support multimodal transportation goals, particularly in mixed-use and transit-oriented development areas.
- Standards and criteria for approval for shared access and shared parking between adjacent developments.
<table>
<thead>
<tr>
<th>RELATED POLICIES AND STANDARDS</th>
<th>TIME FRAME</th>
<th>ACTION LEAD</th>
<th>ACTION SUPPORT</th>
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<td>FY 18/19–FY 19/20</td>
<td>Strategic Planning</td>
<td>Development Services - Planning</td>
</tr>
</tbody>
</table>
**Action**

### 1. DEVELOPMENT REGULATION AND REVIEW

- Requirements for bicycle parking, pedestrian amenities, and transit access (as applicable) for new commercial and multifamily residential development.

- Requirement for new commercial and multifamily residential developments to provide electric vehicle (EV) charging stations (appropriate number based on commercial square footage or number of residential units).

- Development incentives for EV charging infrastructure for alterations to existing residential and commercial facilities.

- Zoning regulations related to art spaces (studio space, gallery space, performance venues) – ensure these uses are permitted by right in appropriate areas. Consider creating regulations for live/work spaces.

- Old Town Special Planning Area (SPA) Ordinance to ensure that it provides adequate protection for historic structures and sites and sufficient measures to ensure that new construction is compatible with the area’s historic character and context.

- SPA zoning districts to implement clustering policy.

- Administrative procedures for clustering permits for new developments smaller than 40 acres in size.

- Overlay zoning district for East Elk Grove.

**1.2 Design Guidelines Update.** Review and update the Citywide Design Guidelines to ensure they address a higher standard of architectural and site design. The following items should be reviewed through the Design Guidelines update process:

  - Architectural character and quality.

  - Commercial design guidelines for neighborhood commercial areas to maintain and preserve neighborhood character.

  - Compatibility of infill development with character of surrounding areas and neighborhoods.

  - Sign design guidelines.

  - Pedestrian environment and amenities.

  - Public realm design guidelines.

**1.3 Annexation Submittal Requirements and Review Criteria.** Review and update the application requirements and materials and the review procedures and criteria for proposed annexations to be consistent with the General Plan policies related to urban expansion, Study Areas, and annexation.
<table>
<thead>
<tr>
<th>Related Policies and Standards</th>
<th>Time Frame</th>
<th>Action Lead</th>
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<td>LU-1-8, LU-2-1, LU-2-4, LU-5-1, LU-5-2, LU-5-4, LU-5-9, LU-5-11, LU-6-1, LU-6-7, ART-1-1, HR-1-1, HR-1-2, HR-1-3, HR-3-2, NR-2-4</td>
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<td>FY 18/19–FY 19/20</td>
<td>Development Services – Planning</td>
<td>Strategic Planning</td>
</tr>
</tbody>
</table>
## Action

### 1. DEVELOPMENT REGULATION AND REVIEW

#### 1.4 Development Review Requirements and Process Refinements

Update the submittal requirements and review processes for land use applications for consistency with General Plan policies, as follows:

- Require development applications, as appropriate, to include plans for necessary infrastructure improvements (e.g., roads, stormwater drainage and treatment facilities, utilities). (LU-3-29, LU-3-32, MOB-7-1)

- Prepare and regularly update guidelines for the preparation of transportation impact analyses for consistency with vehicle miles traveled (VMT) policies. As part of the guidelines, the City shall:
  
  --Identify appropriate methodologies for calculating VMT for both land use and transportation projects.
  
  --Monitor citywide VMT and identify areas of the City that may be exempt from subsequent analysis.
  
  --Monitor the effectiveness of VMT reduction strategies and update a list of appropriate strategies on an ongoing basis. (MOB-1-1)

- Update City guidelines for the preparation of transportation impact analyses for consistency with Roadway Performance Target policies. (MOB-1-3, MOB-1-4, MOB-1-5, MOB-1-6)

- Update requirements for acoustical analysis to be submitted with applications for development of noise-sensitive land uses for:
  
  --noise-sensitive land uses proposed in areas exposed to existing or projected exterior noise levels exceeding the levels specified in Table 8-3 or the performance standards of Table 8-4 (N-1-5), and proposed nonresidential land uses likely to produce noise levels exceeding the performance standards of Table 8-4 at existing or planned noise-sensitive uses (N-1-6).

- When applications are received to establish sensitive land uses in proximity to air pollution sources, refer the application to the Sacramento Metropolitan Air Quality Management District for comment. (NR-4-9)

#### 1.5 Development Review Process Streamlining

The City will regularly review and evaluate the process for development projects and identify specific ways to decrease review time, increase efficiency for staff, and increase certainty for applicants.
## Action

<table>
<thead>
<tr>
<th>Related Policies and Standards</th>
<th>Time Frame</th>
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</tr>
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| LU-3-29, LU-3-32, MOB-1-1, MOB-1-3, MOB-1-4, MOB-1-5, MOB-1-6, MOB-2-2, MOB-7-1, N-1-5, N-1-6, NR-4-9 | FY 18/19–FY 19/20 | Development Services – Planning | Development Services – Engineering  
Public Works  
Strategic Planning |
| RC-2-4 | Ongoing | Development Services | Economic Development |
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<td>Update Standard Conditions of Approval</td>
<td>FY 18/19–FY 19/20</td>
<td>Development Services – Planning</td>
<td>Development Services – Engineering</td>
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<td>1.7</td>
<td>Building Code Update</td>
<td>Ongoing</td>
<td>Development Services – Building</td>
<td>Development Services – Engineering</td>
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<td>1.8</td>
<td>Sustainable Stormwater Management Ordinance</td>
<td>FY 18/19–FY 19/20</td>
<td>Public Works – Drainage</td>
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<td>1.9</td>
<td>Right-of-way Dedication Requirements for Future Transit Lines</td>
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<td>1.10</td>
<td>Drought-Tolerant Plant List</td>
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## Implementation Strategy

**ELK GROVE GENERAL PLAN**  
**IMPLEMENTATION STRATEGY**  
**Adopted | February 27, 2019**  

<table>
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<tr>
<th>Related Policies and Standards</th>
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<th>Action Lead</th>
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| LU-5-3, AG-1-5, MOB-7-7, PT-1-4, NR-4-1, NR-4-8, IFP-1-8 | FY 18/19–FY 19/20 | Development Services – Planning | Development Services – Engineering  
Public Works  
Strategic Planning |
| MOB-3-2.a, HR-1-1, HR-1-2, NR-3-8, NR-3-11, NR-4-1, NR-4-8, NR-5-1, NR-5-3, NR-6-1, NR-6-2, NR-6-6, SD-2-1, SD-2-2 | FY 18/19–FY 19/20 | Development Services – Building |  |
| LU-5-11, NR-3-1, NR-3-2, NR-3-3, ER-2-2 | FY 18/19–FY 19/20 | Public Works – Drainage |  |
| MOB-5-2, MOB-5-9 | Ongoing | Development Services – Planning | Development Services – Engineering  
Public Works |
| NR-3-8, NR-3-12, SD-2-1, SD-2-2 | FY 18/19–FY 19/20 | Development Services – Planning | Public Works |
Action

2. HOUSING PROGRAMS

2.1 Housing Inventory. (Housing Element H-1 Action 1) To the extent that there are high-density residential sites identified as accommodating the City’s RHNA that ultimately develop with a use other than high-density residential, the City will ensure that it maintains adequate inventory to accommodate the RHNA, including by rezoning as necessary.

2.2 Rezone Housing Sites. (Housing Element H-1 Action 2) The City has a lower-income regional housing need of 3,462 units. In an effort to meet the lower-income regional housing need, the City will complete the following:

- Concurrently with adoption, the City will identify and rezone sites in Table 35 that meet the City’s lower-income RHNA of 3,462. (Please note: this includes capacity from the SEPA and site 21.)

- The City will rezone 15 acres of site 21, which will provide for a capacity of 315 units, consistent with Land Use Policy LU-40.

- The City will rezone approximately 60 acres of the Southeast Policy Area (SEPA) to meet a portion of the City’s lower-income housing needs.

The SEPA and site 21 will permit owner-occupied and rental multifamily developments by right and will not require a conditional use permit. The City has, since 2003, required Design Review for all multifamily development. Design Review would be required for multifamily projects on these sites. Projects under 151 units are reviewed at the “staff level” while larger projects are reviewed by the Planning Commission. All sites will accommodate a minimum of 20 units per acre and at least 16 units per site, pursuant to State law requirements. Should it be determined that the SEPA or site 21 will not be completed within the three-year rezone time frame, the City will identify additional sites to meet the City’s RHNA.

2.3 Large Affordable Housing Projects. (Housing Element H-1 Action 3) To facilitate the development of affordable housing, and provide for development phases of 50 to 150 units in size, the City will routinely coordinate with property owners and give high priority to processing subdivision maps that include affordable housing units.

2.4 Lot Consolidations. (Housing Element H-1 Action 4) To ensure that there is a sufficient supply of multifamily zoned land to meet the City’s RHNA, the City will help facilitate lot consolidations to combine small residential lots into larger developable lots by meeting with local developers to discuss development opportunities and incentives for lot consolidation to accommodate affordable housing units. As developers/property owners approach the City interested in lot consolidation for the development of affordable housing, the City will offer the following incentives on a project-by-project basis:

- Allow affordable projects to exceed the maximum height limits,

- Lessen setbacks, and/or

- Reduce parking requirements.

The City will also consider offsetting fees (when financially feasible) and concurrent/fast tracking of project application reviews to developers who provide affordable housing.
<table>
<thead>
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<th>Related Policies and Standards</th>
<th>Time Frame</th>
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<th>Action Support</th>
</tr>
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<tbody>
<tr>
<td>H-1</td>
<td>Review the sites inventory periodically throughout the planning period</td>
<td>Strategic Planning</td>
<td>Development Services – Housing</td>
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<td>H-1</td>
<td>Completed</td>
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<tr>
<td>H-1</td>
<td>As projects are processed through the Development Services Department</td>
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</tr>
<tr>
<td>H-1</td>
<td>Ongoing, as projects are processed through the Development Services Department. Annually meet with local developers to discuss development opportunities and incentives for lot consolidation</td>
<td>Development Services – Planning</td>
<td></td>
</tr>
</tbody>
</table>
### Action

#### 2.5 Corner Duplexes. (Housing Element H-2 Action 1) Continue to allow corner duplexes in single-family residential developments without a use permit.

#### 2.6 Multifamily Housing Development Guidelines. (Housing Element H-3 Action 1) Continue to encourage multifamily development throughout the City. Utilize the following guidelines to identify potential opportunity locations for new multifamily housing:

- Proximity to public transit or bus service.
- Proximity to commercial and social services.
- Parcel size and configuration that enhances the feasibility of development.
- Lack of physical constraints (e.g., noise, wetlands).
- Provision for a variety of housing types and affordable housing opportunities.
- Of an appropriate size to provide for on-site management.
- Integration into and compatibility with surrounding development.
- Proximity to other multifamily development.

The City may consider other criteria, as it deems appropriate, to determine the feasibility and potential constraints of new multifamily development.

#### 2.7 Development Streamlining. (Housing Element H-3 Action 2) Offer fast track/priority processing, density bonuses, flexibility in development standards, and fee subsidies (when feasible) to developers proposing new housing, mixed-use, or infill projects affordable to lower-income households, farmworkers, seniors, and other special needs groups.

#### 2.8 Financial Assistance. (Housing Element H-4 Action 1) Continue to support affordable housing development through financial assistance from sources such as the Affordable Housing Fund, CalHome, Community Development Block Grant (CDBG), Home Investment Partnerships Program (HOME), and other US Department of Housing and Urban Development (HUD) or California Department of Housing and Community Development (HCD) funding, as feasible.

#### 2.9 Fee Waivers. (Housing Element H-4 Action 2) When feasible, continue to provide waivers of, or exemptions from, select fees to all affordable housing projects and participate in the Sacramento Regional County Sanitation District’s fee waiver and deferral program to reduce impact fees for affordable housing development.

#### 2.10 Affordable Housing Loan Program. (Housing Element H-4 Action 3) Offer affordable housing funding sources through the issuance of a Request for Proposals process consistent with the City’s Affordable Housing Loan Program guidelines, or other process as approved by the City Council.
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<th>Related Policies and Standards</th>
<th>Time Frame</th>
<th>Action Lead</th>
<th>Action Support</th>
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<tbody>
<tr>
<td>H-2</td>
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<td>Development Services – Planning</td>
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<td>H-4</td>
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<td>Development Services – Housing</td>
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<td>Related Policies and Standards</td>
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<tr>
<td><strong>2. HOUSING PROGRAMS</strong></td>
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<tr>
<td><strong>2.11 Homebuyer Assistance.</strong> (Housing Element H-5 Action 1)</td>
<td>Continue to apply for HOME and CalHome funds for homebuyer assistance programs as they are available and when the City is eligible. Continue to administer the Affordable Homeownership Program, which provides limited fee waivers for deed-restricted for-sale affordable housing units. Information on these programs will be advertised on the City’s website when funds or homes are available.</td>
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<tr>
<td><strong>2.12 Homebuyer Education.</strong> (Housing Element H-5 Action 2)</td>
<td>Continue to partner with NeighborWorks to provide homeownership services, such as homebuyer education and one-on-one or group counseling.</td>
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<tr>
<td><strong>2.13 Energy Efficiency in Housing.</strong> (Housing Element H-6 Action 1)</td>
<td>Continue to promote and support energy efficiency in new construction by encouraging developers to utilize Sacramento Municipal Utility District (SMUD) energy programs and other energy efficiency programs and to be consistent with the Sustainability Element of the General Plan and the City's Climate Action Plan.</td>
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<tr>
<td><strong>2.14 Residential PV System Permits.</strong> (Housing Element H-6 Action 2)</td>
<td>Continue to encourage participation in SMUD's PV (photovoltaic) Pioneer program by issuing PV system permits at no charge upon SMUD's approval.</td>
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<tr>
<td><strong>2.15 Universal Design in Senior Housing Projects.</strong> (Housing Element H-7 Action 1)</td>
<td>Continue to allow flexibility in development standards, such as smaller unit sizes and parking reductions for senior projects, and by allowing development incorporating universal design measures.</td>
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<tr>
<td><strong>2.16 Homeless Needs Assessment.</strong> (Housing Element H-7 Action 2)</td>
<td>Continue to contribute funding and work closely with local nonprofits and regional agencies to assess homeless needs and develop plans to address homelessness at a regional level. The City will annually meet with local service providers and regional agencies (as applicable) to assess the needs regarding homelessness of the City and the region.</td>
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<tr>
<td><strong>2.17 Funding for Special Housing Needs.</strong> (Housing Element H-7 Action 3)</td>
<td>Continue to procure funding sources that will allow the City to contribute to agencies that provide services for persons with special housing needs.</td>
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<tr>
<td><strong>2.18 Employee Housing.</strong> (Housing Element H-7 Action 4)</td>
<td>Amend the Zoning Code to be consistent with Health and Safety Code Sections 17021.5 and 17021.6, which deal with certain kinds of employee housing. The City will amend the Zoning Ordinance to treat employee housing that serves six or fewer persons as a single-family structure and permitted in the same manner as other single-family structures of the same type in the same zone (Section 17021.5). The Zoning Ordinance will also be amended to treat employee housing consisting of no more than 12 units or 36 beds as an agricultural use and permitted in the same manner as other agricultural uses in the same zone (Section 17021.6) in zones where agricultural uses are permitted.</td>
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<tr>
<td><strong>2.19 Developmental Disability Services.</strong> (Housing Element H-7 Action 5)</td>
<td>Work with the Alta California Regional Center to implement an outreach program that informs families in the City about housing and services available for persons with developmental disabilities. The program could include: a) the development of an informational brochure, b) including information about services on the City's website, and c) providing housing-related training for individuals/families through workshops.</td>
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<td>RELATED POLICIES AND STANDARDS</td>
<td>TIME FRAME</td>
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<tr>
<td>H-5</td>
<td>Ongoing; apply for HOME/CalHome funds annually or as available/eligible</td>
<td>Development Services – Housing</td>
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<td>H-5</td>
<td>Ongoing</td>
<td>Development Services – Housing</td>
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<td>H-6</td>
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<td>Development Services – Planning</td>
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<td>H-6</td>
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<td>H-7</td>
<td>Ongoing</td>
<td>Development Services – Planning</td>
<td>Development Services – Building</td>
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<td>H-7</td>
<td>Ongoing</td>
<td>Development Services – Planning</td>
<td>Development Services – Housing</td>
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<tr>
<td>H-7</td>
<td>Ongoing; as Notices of Funding Availability are released</td>
<td>Development Services – Housing</td>
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<tr>
<td>H-7</td>
<td>Completed</td>
<td>Development Services – Planning</td>
<td>Development Services – Housing</td>
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<tr>
<td>H-7</td>
<td>Development of an outreach program within one year of adopting the Housing Element</td>
<td>Development Services – Housing</td>
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### Action

#### 2. HOUSING PROGRAMS

<table>
<thead>
<tr>
<th>Action</th>
<th>Policy/Action Details</th>
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<tbody>
<tr>
<td><strong>2.20 Affordable Housing Database.</strong></td>
<td>(Housing Element H-8 Action 1) Continue to update the affordable housing unit database and provide information regarding affordable housing opportunities, both through direct response to inquiries and making information available on the City’s website.</td>
</tr>
<tr>
<td><strong>2.21 Section 8 Vouchers.</strong></td>
<td>(Housing Element H-8 Action 2) Consider a housing choice voucher (Section 8) education program for residents (neighbors) and landlords to provide awareness of the program and its opportunities and constraints.</td>
</tr>
<tr>
<td><strong>2.22 Development Incentives for Special Needs Housing.</strong></td>
<td>(Housing Element H-9 Action 1) Continue to provide regulatory incentives for the development of units affordable to extremely low-, very low-, and low-income households, including second dwelling units, senior housing, and apartment units, and housing for special needs groups, including farmworkers, persons with disabilities (including developmental disabilities), and individuals and families in need of emergency/transitional housing. The City will also take subsequent action, as appropriate, to make the development of such units more financially feasible, and will consider providing financial incentives, such as reducing, waiving, and/or deferring fees, where feasible.</td>
</tr>
<tr>
<td><strong>2.23 Affordable Housing Staffing.</strong></td>
<td>(Housing Element H-10 Action 1) Continue to designate a staff planner to guide affordable housing development projects through the planning process and designate the Housing Program Manager to implement housing-related programs and policy initiatives.</td>
</tr>
<tr>
<td><strong>2.24 Planning Director as Approving Authority for Large Multifamily Projects.</strong></td>
<td>(Housing Element H-10 Action 2) Continue to allow the Development Services Director to serve as the approving authority on all multifamily projects of 151 units or less, including affordable projects, that are consistent with General Plan and zoning requirements.</td>
</tr>
<tr>
<td><strong>2.25 Interdepartmental Development Review.</strong></td>
<td>(Housing Element H-10 Action 3) Continue to conduct interdepartmental meetings to coordinate the early review of development projects and address policy concerns.</td>
</tr>
<tr>
<td><strong>2.26 Design Review for Affordable Housing.</strong></td>
<td>(Housing Element H-11 Action 1) Continue to encourage more creative and flexibly designed projects with an affordable housing component through the use of the Design Review process, which reduced minimum lot width and public street frontage requirements, thus creating more flexibility for higher-density projects.</td>
</tr>
<tr>
<td><strong>2.27 Universal Design Ordinance.</strong></td>
<td>(Housing Element H-11 Action 2) Consider adopting a Universal Design Ordinance that would encourage construction or modification of new and existing homes using design principles that allow individuals to remain in their homes as their physical needs and capabilities change.</td>
</tr>
<tr>
<td><strong>2.28 Annual Housing Element Review.</strong></td>
<td>(Housing Element H-12 Action 1) Continue to annually review the Housing Element to determine its effectiveness and its consistency with the General Plan, as part of the annual review required by Government Code Section 65400. Report on the findings of this review and suggest changes if needed.</td>
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<td>Related Policies and Standards</td>
<td>Time Frame</td>
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<tr>
<td>H-8</td>
<td>Ongoing</td>
</tr>
<tr>
<td>H-8</td>
<td>Education outreach to occur annually</td>
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<tr>
<td>H-9</td>
<td>Ongoing, as projects are processed through the Development Services Department</td>
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<td>H-10</td>
<td>Ongoing</td>
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<td>H-10</td>
<td>Ongoing</td>
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<td>H-10</td>
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<td>H-11</td>
<td>Ongoing</td>
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<tr>
<td>H-11</td>
<td>Consider the adoption of an ordinance by December 2014</td>
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<td>H-12</td>
<td>Ongoing</td>
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## 2. HOUSING PROGRAMS

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<th>Related Policies and Standards</th>
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<th>Action Lead</th>
<th>Action Support</th>
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<tbody>
<tr>
<td>2.29 Housing Repair and Rehabilitation. (Housing Element H-13 Action 1)</td>
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<tr>
<td>Continue to operate housing repair and/or rehabilitation programs that assist lower-income households occupying housing in need of repair, including the new Minor Home Repair Program, which offers forgivable loans to very low- and low-income homeowners whose homes have one or more health and safety hazards.</td>
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<tr>
<td>2.30 Utility Cost Burden Assistance. (Housing Element H-13 Action 2)</td>
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<tr>
<td>Continue to refer individuals interested in utility assistance to the appropriate local energy provider, usually SMUD or Pacific Gas and Electric (PG&amp;E), both of which offer programs to assist with utility costs.</td>
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<tr>
<td>2.31 Minor Home Repair. (Housing Element H-13 Action 3)</td>
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<tr>
<td>Provide information on available housing rehabilitation programs, such as the Minor Home Repair Program, to homeowners experiencing difficulty with repairing health and safety hazards.</td>
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<td>2.32 Rental Inspection. (Housing Element H-13 Action 4)</td>
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<tr>
<td>Consider a rental inspection program that is administered by the Code Enforcement Department with the goal of enforcing Municipal Code standards for rental housing.</td>
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<tr>
<td>2.33 Mobile Home Preservation. (Housing Element H-14 Action 1)</td>
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<tr>
<td>If the one mobile home park in the City is in danger of being removed from the housing stock, partner with tenant associations or a nonprofit organization to provide assistance to mobile home park tenants in preserving their homes through the State Mobilehome Park Resident Ownership Program (MPROP), when appropriate.</td>
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<tr>
<td>2.34 Condominium Conversions. (Housing Element H-15 Action 1)</td>
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<tr>
<td>Monitor and evaluate the conversion of rental housing units to condominiums to assist in amending the land use plan to provide for additional multifamily areas if necessary.</td>
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<tr>
<td>2.35 Fair Housing Materials. (Housing Element H-16 Action 1)</td>
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<td>Continue to provide information about fair housing choices to residents by distributing the fair housing materials upon request. Promptly address complaints of discrimination in the sale, rental, and development of housing by forwarding complaints to HUD, the California Department of Fair Employment and Housing, or other nonprofit or governmental agencies as appropriate.</td>
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<tr>
<td>2.36 Fair Housing Monitoring. (Housing Element H-16 Action 2)</td>
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<td>Proactively monitor rental housing providers to determine whether they are engaging in discriminatory practices. At a minimum, offer education on fair housing law to providers found to act in a discriminatory manner.</td>
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<td>2.37 Regional Fair Housing Strategy. (Housing Element H-16 Action 3)</td>
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<tr>
<td>Meet with other jurisdictions in the region to identify fair housing strategies and discuss whether a regional fair housing strategy would be beneficial from a cost and/or efficiency perspective.</td>
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<tr>
<td>2.38 Monitor At-Risk Units. (Housing Element H-17 Action 1)</td>
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<tr>
<td>Maintain and update the City’s affordable housing database as a mechanism to monitor and identify units at risk of losing their affordability subsidies or requirements.</td>
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<tr>
<td>2.39 Preserve Affordable Housing Stock. (Housing Element H-17 Action 2)</td>
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<tr>
<td>Continue to work with federal, State, and nonprofit housing organizations that function to purchase or fund the purchase of subsidized, at-risk complexes that the owner wishes to convert to market rate. As needed, evaluate the need for the City to establish a program to preserve affordable units at risk of conversion.</td>
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<td>Related Policies and Standards</td>
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<td>Development Services – Housing</td>
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<td>Ongoing</td>
<td>Development Services – Housing</td>
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<tr>
<td>H-13</td>
<td>Consider program by December 2014</td>
<td>Development Services – Planning</td>
<td>Development Services – Code Enforcement</td>
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<tr>
<td>H-14</td>
<td>Work with tenant associations as need arises</td>
<td>Development Services – Housing</td>
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<td>H-15</td>
<td>Annually</td>
<td>Development Services – Housing</td>
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<td>H-16</td>
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<td>H-17</td>
<td>Annually</td>
<td>Development Services – Housing</td>
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<tr>
<td>H-17</td>
<td>Ongoing evaluate and apply for funding as necessary</td>
<td>Development Services – Housing</td>
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### 3. ECONOMIC DEVELOPMENT PROGRAMS

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<tbody>
<tr>
<td><strong>3.1 Streamline Approval Processes for New and Expanding Businesses.</strong> Review the approval processes for establishing new businesses and expanding existing businesses, including development standards, building codes, zoning and building permit requirements, and business licensing procedures. Improve and streamline these requirements and processes where possible.</td>
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<tr>
<td><strong>3.2 Update Zoning Regulations.</strong> Evaluate and make changes to the zoning code to facilitate more commercial development, including retail, office and industrial.</td>
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<tr>
<td><strong>3.3 Major Employment Center(s).</strong> Coordinate with the Sacramento Area Council of Governments (SACOG) to define existing, emerging and future Major Employment Centers in Elk Grove for inclusion in a future update of the regional Metropolitan Transportation Plan/Sustainable Communities Strategy. Study the feasibility of defining additional Major Employment Centers in Elk Grove in terms of land area, zoning and development standards, market demand, and future transit service that would be required to meet SACOG’s definition for a Major Employment Center.</td>
<td>ED-1-2, ED-1-5, ED-2-1, ED-2-2, RC-1-1, RC-1-2, RC-1-5</td>
<td>FY 18/19–FY 19/20</td>
<td>Strategic Planning</td>
<td>Economic Development</td>
</tr>
<tr>
<td><strong>3.4 Facilitate Development of SEPA.</strong> Work with property owners, businesses, City departments, and other stakeholders to facilitate development of the employment centers in the Southeast Policy Area (SEPA).</td>
<td>ED-1-1, ED-1-3, ED-2-1, ED-2-2</td>
<td>Ongoing</td>
<td>Economic Development</td>
<td>Strategic Planning</td>
</tr>
<tr>
<td><strong>3.5 Facilitate development of key infill commercial sites.</strong> Work with business and property owners, City departments, outside agencies and service providers to facilitate the development of vacant and underutilized sites around the city for commercial development (including retail, office and industrial), consistent with the needs of businesses.</td>
<td>ED-1-1, ED-1-5, ED-2-1, ED-2-2, ED-3-1</td>
<td>Ongoing</td>
<td>Economic Development</td>
<td>Public Works</td>
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<td>ED-1-1, ED-1-3, ED-1-5, ED-1-7</td>
<td>FY 18/19–FY 19/20</td>
<td>Economic Development</td>
<td>Development Services - Planning</td>
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<tr>
<td>ED-1-1, ED-1-3, ED-2-1, ED-2-2, ED-2-4, ED-3-1, RC-1-1</td>
<td>FY 18/19–FY 19/20</td>
<td>Development Services</td>
<td>Strategic Planning - Economic Development</td>
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<tr>
<td>ED-1-2, ED-1-5, ED-2-1, ED-2-2, RC-1-1, RC-1-2, RC-1-5</td>
<td>FY 18/19–FY 19/20</td>
<td>Strategic Planning</td>
<td>Economic Development</td>
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<td>ED-1-1, ED-1-3, ED-2-1, ED-2-2, ED-1-1</td>
<td>Ongoing</td>
<td>Economic Development</td>
<td>Strategic Planning - Development Services</td>
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<tr>
<td>ED-1-1, ED-1-5, ED-2-1, ED-2-2, ED-3-1</td>
<td>Ongoing</td>
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<td>Development Services - Public Works</td>
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### Action

#### 4. TRANSPORTATION PLANS AND PROGRAMS

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<th>Action</th>
<th>Related Policies and Standards</th>
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<th>Action Lead</th>
<th>Action Support</th>
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<tbody>
<tr>
<td>4.1 Transportation Demand Management Program Updates</td>
<td>Evaluate e-Tran’s Transportation Demand Management (TDM) Program periodically as needed, and update/modify the program to incorporate new and innovative TDM strategies based on current best practices.</td>
<td>Ongoing</td>
<td>Public Works – Transit</td>
<td></td>
</tr>
<tr>
<td>4.2 City Employee Alternative Transportation Incentives</td>
<td>Establish an incentive program for City employees to encourage the use of alternative transportation for commuting.</td>
<td>FY 18/19–FY 19/20</td>
<td>City Manager</td>
<td>Public Works – Transit</td>
</tr>
<tr>
<td>4.3 Coordination for Regional TDM Efforts</td>
<td>Work with SACOG to disseminate information about commuter alternatives and TDM resources and incentives to residents and employers in Elk Grove.</td>
<td>FY 18/19–FY 19/20</td>
<td>Public Works – Engineering</td>
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</tr>
<tr>
<td>4.4 Citywide Complete Streets Analysis</td>
<td>Conduct a citywide analysis to identify streets that can be made “complete” through a reduction in the number or width of travel lanes (consistent with the Transportation Plan) or other means, with consideration for emergency vehicle operations. Consider including new bikeways, sidewalks, and exclusive transit lanes on appropriate streets by rearranging and/or reallocating how the available space within the public right-of-way is used. Use the results of this analysis to update public road standards.</td>
<td>FY 20/21–FY 22/23</td>
<td>Public Works - Engineering</td>
<td></td>
</tr>
<tr>
<td>4.5 Bicycle, Pedestrian and Trails Master Plan Update</td>
<td>Undertake a comprehensive review and update of the Bicycle, Pedestrian and Trails Master Plan. The update shall identify core facilities, consider opportunities to create additional trail connections between parks and open spaces/natural areas, and include standards for the location of trails near riparian areas, wetlands, and farmland. When proposing new facilities, the City shall verify existing facilities and consider existing constraints. The updated master plan should also include a funding plan with cost estimates.</td>
<td>FY 18/19–FY 19/20</td>
<td>Strategic Planning</td>
<td>Public Works, Development Services – Planning, Economic Development</td>
</tr>
<tr>
<td>4.6 Review of and Modifications to Transit Service</td>
<td>Undertake a comprehensive review of current public transit service periodically as needed, including transit routes, stops, and frequencies, and solicit transit rider input on these topics. Consider potential transit service improvements, modifications, and expansions in the context of future land use patterns and growth areas as designated in the General Plan.</td>
<td>Ongoing</td>
<td>Public Works – Transit</td>
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<tr>
<td>4.7 Truck Traffic Study and Recommendations</td>
<td>Conduct a study to evaluate issues related to truck travel throughout the City, and prepare recommendations on restrictions on truck routes, restrictions on truck parking, and ways to improve safety related to truck traffic.</td>
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<tr>
<td>4.8 Coordination for Interjurisdictional Roadway Improvements</td>
<td>Meet with representatives from the City of Sacramento, Sacramento County, and Caltrans, and the Capital SouthEast Connector Joint Powers Authority as needed to advance interjurisdictional roadway improvement initiatives.</td>
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<tr>
<td>4.9 Incentives for Alternative Fueling Stations</td>
<td>Develop incentives and compile information to encourage property owners of existing gas stations to install facilities for alternative/clean fuels, such as hydrogen and biodiesel.</td>
<td>FY 20/21–FY 22/23</td>
<td>Development Services</td>
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<tr>
<td>4.10 EV Charging Facility incentives</td>
<td>Partner with SMUD to develop incentives for existing commercial and multifamily residential properties seeking to install electric vehicle charging facilities. Incentives may relate to subsidize or waived fees for City permits and inspections.</td>
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<td>Related Policies and Standards</td>
<td>Timeframe</td>
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<td>MOB-3-2, MOB-7-10, NR-4-3, NR-4-5</td>
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<td>MOB-3-2, NR-4-3, NR-4-5</td>
<td>FY 18/19–FY 19/20</td>
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<td>MOB-3-2, MOB-4-5, MOB-7-10, GOV-1-4</td>
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<td>MOB-3-3, MOB-3-4, NR-4-3, NR-4-4, NR-4-6, HTH-1-3</td>
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<td>MOB-3-9, MOB-4-1, MOB-4-4, PT-2-3, PT-2-4, PT-2-5, PT-2-6, PT-2-7, PT-2-8, NR-4-4, HTH-1-3, HTH-1-4</td>
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<td>Public Works Development Services – Planning</td>
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<td>LU-1-9, MOB-5-6, MOB-5-7, MOB-5-8, NR-4-6</td>
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<td>MOB-6-4, MOB-6-5</td>
<td>FY 20/21–FY 22/23</td>
<td>Public Works - Engineering</td>
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<td>MOB-7-2, MOB-7-6, GOV-1-4</td>
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<td>City Manager</td>
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<td>MOB-7-9, NR-4-3</td>
<td>FY 20/21–FY 22/23</td>
<td>Development Services – Planning</td>
<td>Economic Development</td>
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<td>NR-4-3, NR-5-1, NR-5-2</td>
<td>FY 20/21–FY 22/23</td>
<td>Development Services – Planning</td>
<td>Economic Development</td>
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</tbody>
</table>
4. TRANSPORTATION PLANS AND PROGRAMS

4.11 Transit Planning for Future Major Employment Centers. Coordinate planning efforts related to future Major Employment Center(s) in Elk Grove with local and regional transit providers, including e-Tran, Sacramento Regional Transit District, and Amtrak.

4.12 Coordination for Implementation of TDM Programs. Work with agencies such as Sacramento Region 511, Elk Grove/South Sacramento Commuter Club, and the Sacramento Transportation Management Association to advance initiatives to increase average vehicle occupancy, such as carpools, shuttles, transit pass subsidies, and road and parking pricing.
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<th>Related Policies and Standards</th>
<th>Timeframe</th>
<th>Action Lead</th>
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<tr>
<td>RC-1-1, RC-1-3, RC-1-5, RC-3-4, MOB-5-9, MOB-5-10, GOV-1-4</td>
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<td>Economic Development Strategic Planning</td>
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<td>MOB-3-2, MOB-4-5, MOB-7-10, GOV-1-4</td>
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<td>Public Works – Transit</td>
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</table>
Action

5. ARTS, CULTURE, AND HISTORIC PRESERVATION

5.1 Public Art in Public Spaces and Civic Facilities. Include public artwork as focal points in public spaces and at civic facilities to be commissioned and funded through the Percent for Art program.

5.2 Award Programs for Excellence in Architecture and Development Practices. Nominate outstanding development projects or practices for relevant award programs, such as the American Planning Association California Awards Program and the American Institute of Architects Honors & Awards Program.

5.3 Arts and Cultural Programs and Events. Support local arts in Elk Grove and awareness of local history and culture through City-sponsored events, sponsorship grants, and use of City facilities for community-led events. Examples of events include art walks, film night, live music, crafts for children, cultural events, and food festivals. Include special efforts to promote the arts to minority and disadvantaged communities, and to support art- and history-related events and programs that represent and reflect Elk Grove’s diverse cultural communities, through dedicated funds and targeted outreach efforts.

5.4 Historic Preservation Online Resource Center. Create a web page with information about Elk Grove’s history, local historic districts and historic sites, and Native American cultural resources. The web page should also include resources and incentives for property owners to encourage historic preservation.

5.5 Archaeological Resources Inventory. Maintain an inventory of known archaeological resources and evaluate the potential sensitivity of future development sites related to known resources within the Planning Area using the City’s Prehistoric Archaeological Sensitivity Map, in consultation with local Native American tribes.

5.6 Partnerships for Historical Events and Information. Partner with local organizations such as the Historic Preservation Committee, the Elk Grove Historical Society, Old Town Elk Grove Foundation, the Farm Bureau, local historic societies, local cultural organizations, and Native American tribes to showcase the City’s history and culture through events, informational signs, monuments in community gathering spaces, historic tours, virtual tour apps, educational materials, and other methods.
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<tr>
<th>Related Policies and Standards</th>
<th>Timeframe</th>
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<td>ART-1-1, ART-1-2, ART-2-1, ART-2-2, HR-3-1, HTH-1-2</td>
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<td>HR-1-1, HR-1-2, HR-1-3, HR-2-1, HR-2-4, HR-3-1</td>
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<td>HR-2-1, HR-2-2, HR-2-3, HR-2-4</td>
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<td>HR-3-1</td>
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<td>Public Affairs</td>
<td>Development Services – Planning, Public Works</td>
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Adopted | February 27, 2019

ELK GROVE GENERAL PLAN
IMPLEMENTATION STRATEGY
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<tr>
<td><strong>6. AGRICULTURE</strong></td>
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<tr>
<td><strong>6.1 Promotion of Community Agricultural Events.</strong> Help to promote and publicize community events and activities related to agriculture. When possible, provide sponsorship, low-cost or free use of City-owned facilities, or other forms of financial support to these events.</td>
</tr>
<tr>
<td><strong>6.2 Support Community Agricultural Education Programs.</strong> Provide promotional support for community educational programs on agricultural processes and products.</td>
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<tr>
<td><strong>6.3 Agricultural Land Conservation Partnerships.</strong> Partner with community land trusts and conservation organizations to implement conservation easements for agricultural areas of value at risk of development.</td>
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<tr>
<td><strong>6.4 Urban Farms or Community Gardens on City Land.</strong> Consider establishing urban farms or community gardens on City land when part of the long-term strategy for the site.</td>
</tr>
<tr>
<td><strong>6.5 Urban Farming Standards.</strong> Develop locational, site planning and performance standards to guide appropriate development of urban farming uses of various types and sizes and to minimize potential adverse impacts on adjacent and surrounding properties.</td>
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### Related Policies and Standards

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<td>AG-1-2</td>
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<td>– Planning</td>
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<td>AG-2-3, HTH-1-7</td>
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<td>AG-2-2</td>
<td>FY 19/20</td>
<td>Development Services</td>
<td>Strategic Planning</td>
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## Action

### 7. ENVIRONMENT, CONSERVATION, AND SUSTAINABILITY

#### 7.1 Integrate Sustainability Into Projects
Incorporate sustainability principles into development projects, special projects, and City plans and programs through the implementation of the Building Code, the Climate Action Plan, and best practices for sustainable development.

#### 7.2 Public Information on Water Conservation Requirements
Work with Elk Grove Water District, Sacramento County Water Agency, and other water providers to inform the public of mandatory water use restrictions and to encourage voluntary water conservation measures.

#### 7.3 Water Conservation Programs and Incentives Outreach
Conduct public education and outreach on water conservation and efficiency strategies, programs, and incentives offered by water purveyors and other organizations through a variety of communication methods, including the City’s website, mailings or flyers, and tabling at special events.

#### 7.4 Participation in Regional Air Quality Programs
Designate elected officials and City staff to participate in regional air quality improvement efforts led by the Sacramento Metropolitan Air Quality Management District and the California Air Resources Board, and to address cross-jurisdictional air quality issues.

#### 7.5 GHG Reduction Monitoring
Monitor the City’s progress toward achieving the GHG reduction targets in the Climate Action Plan on an annual basis.

#### 7.6 GHG Emissions Inventory Update
Conduct an update of the community-wide GHG emissions inventory every five years at a minimum.

#### 7.7 Energy Conservation and Renewable Energy Programs and Incentives Outreach
Conduct public education and outreach on energy conservation, energy efficiency, and renewable energy strategies, programs, incentives, and financing options offered by SMUD and other organizations through a variety of communication methods, including the City’s website, mailings or flyers, and tabling at special events.

#### 7.8 Municipal Code Impediments to Renewable Energy Facilities
Conduct a review and analysis of the Municipal Code to identify provisions and regulations that may be hindering the installation of small-scale renewable energy facilities, and identify potential code amendments to remove these impediments.
<table>
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<tr>
<th>Related Policies and Standards</th>
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<td>GOV-1-5</td>
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<td>Development Services</td>
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<tr>
<td>NR-3-4, NR-3-5, NR-3-6, NR-3-7, ER-6-6, ER-6-7</td>
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<tr>
<td>NR-3-6, NR-3-7, NR-3-11, NR-3-12, ER-6-6</td>
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<td>NR-4-3, NR-4-7, NR-4-11</td>
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<td>NR-5-1, NR-5-2, NR-5-3, NR-5-4</td>
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<td>Strategic Initiatives</td>
<td>Public Works Finance Development Services</td>
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<td>NR-5-1, NR-5-2, NR-5-3</td>
<td>FY 23/24–FY 27/28</td>
<td>Strategic Initiatives</td>
<td>Public Works Finance Development Services</td>
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<tr>
<td>NR-6-1, NR-6-2, NR-6-3, NR-6-4, NR-6-6, NR-6-7</td>
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<tr>
<td>NR-6-6, NR-6-7</td>
<td>FY 18/19–FY 19/20</td>
<td>Development Services – Building</td>
<td>Strategic Initiatives</td>
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</table>
### 7. ENVIRONMENT, CONSERVATION, AND SUSTAINABILITY

#### 7.9 Sustainability Monitoring and Reporting
Monitor progress on sustainability through the following tasks:

- Identify sustainability indicators.
- Develop measurable targets.
- Research current best management practices (BMPs) and provide links to public agency BMPs on the City’s website as a resource for the community.
- Participate in conferences and meetings that promote sustainability.

Annually assess and report on these targets and indicators to monitor the City’s progress toward sustainability and make recommendations based on current best practices and innovation.

#### 7.10 Sustainability and Climate Change Web Page
Establish a Sustainability & Climate Change web page on the City website with content such as:

- The efforts the City is undertaking toward sustainability and climate change adaptation.
- Information on opportunities as to how community members can get involved in sustainability efforts.
- Links to useful resources, including BMPs posted by other public agencies.

#### 7.11 Develop a Resiliency Plan
Identify the three most substantial threats to the community, be they environmental (e.g., flooding, drought, earthquakes), economic (e.g., changes in employment conditions or tax base), social (e.g., housing affordability, social equality), or other aspects and develop strategies to plan, prepare, adapt, and recover for/to/from these changes.
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<th>Related Policies and Standards</th>
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<tr>
<td>SD-1-1, SD-1-2</td>
<td>Ongoing</td>
<td>Strategic Initiatives</td>
<td>Public Works Finance Development Services</td>
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<td>SD-1-1, ER-6-11</td>
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<td>FY 20/21–FY 22/23</td>
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<td>Action</td>
<td>Related Policies and Standards</td>
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<tr>
<td><strong>8. PARKS, RECREATION, AND OPEN SPACE</strong></td>
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<tr>
<td><strong>8.1 Parks, Recreation, and Facilities Master Plan updates.</strong> Work with the Cosumnes Community Services District (CCSD) on updates to the Parks, Recreation, and Facilities Master Plan periodically, as needed.</td>
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<tr>
<td><strong>8.2 Coordination with CCSD for Parks and Recreation Programs.</strong> Work with the CCSD, as established in the City’s Memorandum of Understanding with CCSD, to support maintenance of existing parks; current recreation programs; and planning, design, and construction of new parks. Ensure that park facilities and recreational programming takes into consideration the diverse recreational needs of all segments of Elk Grove’s population.</td>
<td>GOV-1-4, PT-1-1, PT-1-3, PT-1-5, PT-1-6, PT-1-7, PT-1-8, HTH-1-4</td>
<td>FY 18/19–FY 19/20</td>
<td>Strategic Initiatives</td>
</tr>
<tr>
<td><strong>8.3 Open Space Conservation and Management Plan.</strong> Work in consultation with the County of Sacramento and state and regional resource agencies to develop and adopt an Open Space Conservation and Management Plan that provides for multiple uses of open space. The plan shall, to the extent feasible:</td>
<td>NR-1-1, NR-1-2, NR-1-3, NR-1-4, NR-1-6, NR-2-1, NR-2-2, NR-2-3, HTH-1-4</td>
<td>FY 20/21–FY 22/23</td>
<td>Strategic Initiatives</td>
</tr>
<tr>
<td>• Identify important open space, habitat, and natural resource lands to be conserved and/or protected, and strategies to achieve conservation goals.</td>
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<td>• Identify sources of funding for the purchase of open space land or easements by public agencies, and for the maintenance of these areas.</td>
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<td>• For open space areas under public ownership or control, clearly delineate areas appropriate for public access areas and areas where access should be restricted.</td>
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<td>• For public access areas, establish guidelines for compatible recreational use of these lands and provide facilities and amenities for activities such as hiking and picnicking.</td>
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## 8. PARKS, RECREATION, AND OPEN SPACE

### 8.1 Parks, Recreation, and Facilities Master Plan updates.

Work with the Cosumnes Community Services District (CCSD) on updates to the Parks, Recreation, and Facilities Master Plan periodically, as needed.

- **Related Policies and Standards**: GOV-1-4, PT-1-1, PT-1-3, PT-1-5, PT-1-6, PT-1-7, PT-1-8, PT-2-1, HTH-1-4
- **Timeframe**: FY 18/19–FY 19/20
- **Action Lead**: Strategic Initiatives
- **Action Support**: GOV-1-4, PT-1-1, PT-1-3, PT-1-5, PT-1-6, PT-1-7, PT-1-8, PT-2-1, HTH-1-2, HTH-1-4

### 8.2 Coordination with CCSD for Parks and Recreation Programs.

Work with the CCSD, as established in the City’s Memorandum of Understanding with CCSD, to support maintenance of existing parks; current recreation programs; and planning, design, and construction of new parks. Ensure that park facilities and recreational programming takes into consideration the diverse recreational needs of all segments of Elk Grove’s population.

- **Related Policies and Standards**: GOV-1-4, PT-1-1, PT-1-3, PT-1-5, PT-1-6, PT-1-7, PT-1-8, HTH-1-2, HTH-1-4
- **Timeframe**: Ongoing
- **Action Lead**: Strategic Initiatives
- **Action Support**: GOV-1-4, PT-1-1, PT-1-3, PT-1-5, PT-1-6, PT-1-7, PT-1-8, HTH-1-2, HTH-1-4

### 8.3 Open Space Conservation and Management Plan.

Work in consultation with the County of Sacramento and state and regional resource agencies to develop and adopt an Open Space Conservation and Management Plan that provides for multiple uses of open space. The plan shall, to the extent feasible:

- Identify important open space, habitat, and natural resource lands to be conserved and/or protected, and strategies to achieve conservation goals.
- Identify sources of funding for the purchase of open space land or easements by public agencies, and for the maintenance of these areas.
- For open space areas under public ownership or control, clearly delineate areas appropriate for public access areas and areas where access should be restricted.
- For public access areas, establish guidelines for compatible recreational use of these lands and provide facilities and amenities for activities such as hiking and picnicking.

- **Related Policies and Standards**: NR-1-1, NR-1-2, NR-1-3, NR-1-4, NR-1-6, NR-2-1, NR-2-2, NR-2-3, HTH-1-4
- **Timeframe**: FY 20/21–FY 22/23
- **Action Lead**: Strategic Initiatives
- **Action Support**: Development Services
### Action

#### 9. HAZARD MITIGATION AND EMERGENCY MANAGEMENT

**9.1 Local Hazard Mitigation Plan Updates.** Work with Sacramento County and other participating jurisdictions to update the County’s Local Hazard Mitigation Plan every five years, as required by the Federal Emergency Management Agency (FEMA).

**9.2 Resiliency Plan.** Prepare a Resiliency Plan that addresses the primary anticipated impacts of climate change on Elk Grove, including flooding, extreme heat, and fiscal impacts; and identifies ways for the City and its residents and businesses to improve their ability to withstand and adapt to these impacts.

**9.3 Post-Disaster Recovery Ordinance.** Consider developing and adopting an ordinance for post-disaster recovery and reconstruction that includes provisions for debris clearance, damage assessment, demolitions, reoccupancy and building moratorium criteria, fee waivers and deferrals, and expedited permitting procedures for repair and reconstruction.

**9.4 Hazardous and Toxic Materials Standards Update.** Review the Municipal Code periodically as needed to ensure that City regulations reflect the most up-to-date standards for the storage, handling, and use of hazardous and toxic materials.

**9.5 Floodplain Data Update.** Review the 200-year floodplain on an annual basis and prepare updates as necessary using available data sources. Updated information shall be made available and referenced during the development review process for areas within the 200-year floodplain.

**9.6 Infrastructure to Reduce Flood Hazards.** Work with the City of Sacramento, the Army Corps of Engineers, and other federal, State, and local governments and agencies to develop policies to finance, construct, and plan infrastructure improvements to reduce potential flood hazards in Elk Grove.

**9.7 Fire Prevention Programs.** Work with the CCSD to develop high visibility fire prevention programs, including those which provide voluntary home inspections and awareness of home fire prevention measures.

**9.8 CCSD Emergency Response Plan testing.** Work with CCSD to periodically test the effectiveness of its Emergency Response Plan, and to update the plan accordingly as needed.

**9.9 Rail Crossing Safety Improvements.** Work with the Union Pacific Railroad to improve safety at rail crossings by testing gates and warning devices and making improvements as needed.

**9.10 Response Procedures for Extreme Heat and Severe Weather Conditions.** Develop a guide of City procedures to be followed in the event of severe weather conditions, such as excessive heat, extreme cold and heavy rain; including emergency services deployment, opening of local cooling shelters and warming shelters, and community notifications.

**9.11 Public Information on Preparedness and Services for Extreme Weather Events.** Work with SacOES and the Sacramento County Department of Public Health to prepare information for the public, with an emphasis on vulnerable populations, on actions to take in preparation for extreme weather events, and resources and public services available during such events. Disseminate this information both online and in print formats.

**9.12 Climate-related Infrastructure Repair Reserve.** Establish funding reserves for future repairs to damaged infrastructure that may be required due to increased stress from extreme heat, extreme storms, and other climate impacts.
### Related Policies and Standards | Timeframe | Action Lead | Action Support
--- | --- | --- | ---
EM-1-1, EM-1-2 | FY 20/21–FY 22/23 | Public Works – Drainage |  
ER-6-11 | Strategic Planning | Public Works Economic Development |  
EM-1-3 | FY 23/24–FY 27/28 | Development Services | Public Works Strategic Initiatives |  
ER-1-4, ER-1-5 | Ongoing | Development Services |  
ER-2-3, ER-2-4 | Annual | Strategic Initiatives | Public Works – Drainage |  
ER-2-15 | Ongoing | Public Works |  
ER-4-1 | Ongoing | Development Services Police |  
ER-4-1 | Ongoing | Police |  
ER-5-1, ER-5-2 | Ongoing | Public Works |  
ER-6-1 | FY 18/19–FY 19/20 | Police | Public Affairs |  
ER-6-2 | FY 18/19–FY 19/20 | Public Affairs |  
ER-6-5 | Ongoing | Finance | Public Works |
### 9. HAZARD MITIGATION AND EMERGENCY MANAGEMENT

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<th>Related Policies and Standards</th>
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<th>Action Lead</th>
<th>Action Support</th>
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<tbody>
<tr>
<td><strong>9.13 Crime Prevention Through Environmental Design Program.</strong> Implement a Crime Prevention Through Environmental Design (CPTED) program to apply CPTED principles to the design of proposed development projects. Train key Police Department and Development Services Department staff in CPTED principles and approaches. Planning staff shall consult with Police Department representatives with CPTED expertise when reviewing development projects to ensure that safety is incorporated into project design.</td>
<td></td>
<td>SAF-1-2</td>
<td>FY 20/21–FY 22/23</td>
<td>Police, Development Services</td>
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<td><strong>9.14 Public Agency Cooperation Guidelines for Emergency and Disaster Response.</strong> Develop guidelines for working cooperatively with local, regional, State, and federal agencies in the provision of emergency response services, including fire protection, emergency medical response, and disaster response.</td>
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<td>SAF-1-3, SAF-1-4</td>
<td>FY 18/19–FY 19/20</td>
<td>Police</td>
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<td>SAF-1-3, SAF-1-4</td>
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<td>Police</td>
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</table>
**10. EQUITY AND COMMUNITY HEALTH**

**10.1 Equal Access to Jobs for Vulnerable Residents.** Support equal access to jobs by working with social service and nonprofit organizations to provide job training, with a focus on jobs that are accessible to vulnerable community members including persons living in poverty, older adults, persons with disabilities, people with limited English proficiency, and immigrants.

**10.2 City Healthy Living at Work Program.** Demonstrate leadership in efforts to promote community health by implementing a Healthy Living at Work Program for City employees. A Healthy Living at Work Program may include, but should not be limited to:

- Provision of healthy food at meetings, on-site cafeterias, vending machines, and food vendors.
- Flexible work hours so that employees have more opportunities to participate in fitness programs as part of their working day.
- Employee Assistance Program.
- Health education programs and online web tools that help employees work toward their health goals.
- A healthy commuter program that encourages or offers incentives for employees to walk and/or bike to work.
- Planned events and group activities to encourage employees to become active, such as team sports or lunchtime walks.

**10.3 Access to Health Care Services.** Work with healthcare providers to expand facilities and services in the community, including a new community hospital.
<table>
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<th>Related Policies and Standards</th>
<th>Timeframe</th>
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<td>ED-2-3, HTH-1-2</td>
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<td>Economic Development</td>
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<td>Human Resources</td>
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<td><strong>11. NOISE</strong></td>
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<tr>
<td><strong>11.1 Noise Control Regulations.</strong> Update EGMC 6.32 (Noise Control) for consistency with the General Plan</td>
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<td>RELATED POLICIES AND STANDARDS</td>
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<td>N-1-1, N-1-2, N-1-4, N-1-7, N-2-1</td>
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<td>Strategic Initiatives</td>
<td>Development Services – Code Enforcement</td>
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<td>ACTION</td>
<td>12. CITY SERVICES AND OPERATIONS</td>
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<td></td>
<td><strong>12.1 Urban Forestry.</strong> Develop BMPs for tree planting and maintenance, including a preferred tree list and specifications for street trees (e.g., spacing, planting requirements, increased shading requirements to mitigate for higher temperatures), informed by guidance from the Sacramento Tree Foundation and SMAQMD.</td>
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<td><strong>12.2 Low-emission City Vehicles.</strong> Consider vehicle emissions as one criterion for purchasing new vehicles for the City fleet, and seek to purchase the lowest-emission vehicles possible.</td>
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<td><strong>12.3 Sustainable City Procurement.</strong> Implement an environmentally preferable purchasing program. Consider the inclusion of standards for locally produced goods, environmentally friendly cleaning products, recycled content for paper products, street furnishings, roadways, and construction materials, alternative fuel and/or zero emission vehicles, and hiring local and/or sustainable businesses for contract services. Balance the use of local and environmentally friendly products and services with their financial impact to the City and their benefits and effectiveness.</td>
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<td><strong>12.4 Recycling and Composting Education Campaign.</strong> Continue to implement an education campaign to encourage businesses to take an active role in recycling and composting, focusing on businesses that generate a large amount of compostable and/or recyclable waste.</td>
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<td><strong>12.5 Recycling and Composting Facilities.</strong> Work with the waste and recycling services provider to ensure that food scrap composting and recycling facilities are available and convenient to use for businesses.</td>
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<td><strong>12.6 Review of Recycling Collection Materials.</strong> Review the City’s recycling services contract to ensure that the range of materials accepted is consistent with the latest recycling technology and best practices available in the area.</td>
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<td><strong>12.7 Library Services Expansion.</strong> Support the expansion of library services to provide areas for community learning and activities. Future needs and improvements will be guided by a community library needs assessment, and may include educational and community programming, a larger and more diverse collection of books and materials, and physical space expansions.</td>
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<td><strong>12.8 Student Internships.</strong> Develop a City of Elk Grove Student Internship Program to provide opportunities for high school and college students to work in departments in the City.</td>
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<td>RELATED POLICIES AND STANDARDS</td>
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<td>Integrated Waste</td>
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<td>Integrated Waste</td>
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<td>CS-1-1, CS-1-2</td>
<td>FY 18/19–FY 19/20</td>
<td>Human Resources</td>
<td>City Manager</td>
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### Action

#### 13. PUBLIC FACILITIES AND CAPITAL IMPROVEMENTS

**13.1 Projects for Capital Improvement Program (CIP).** Create a prioritized list of capital improvement projects called for in the General Plan to be added to future CIPs. The list should include the following projects:

- Work with utility and service providers to identify existing infrastructure limitations and develop implementable plans (including funding strategies) to complete upgrades that support infill development. (LU-2-2, RC-1-3, MOB-2-1)

- Identify needed infrastructure improvement projects (e.g., streetscape, landscaping, street lighting) in areas where the City seeks to encourage private development and investment, including the civic core, Old Town, and major transit stops. (LU-2-2, ED-3-1)

- Generate a prioritized list of desired public realm amenities such as landscaping, public art and other decorative features, street lighting, plazas, and wayfinding signage, and priority locations or areas for such facilities. (LU-5-6)

- Update and expand the City's wayfinding signage system for key destinations. Wayfinding signs should have distinct designs applicable to the character of the surrounding area. (MOB-3-8)

- Bicycle and pedestrian amenities at public facilities (bike parking/storage, shaded seating areas). (MOB-4-2)

- Priority projects and core facilities identified in the Bicycle, Pedestrian and Trails Master Plan. (MOB-4-3, MOB-4-4)

- Construction of strategic grade-separated crossings of rail lines. (MOB-6-1)

- Roadway improvements for major arterials that provide appropriate vehicular capacity and multimodal facilities, consistent with Transportation Network Diagram. (MOB-7-1)

- Electric vehicle charging facilities at key public sites and facilities (e.g., parks, libraries, community centers, Civic Center / Aquatic Complex). (MOB-7-9)

- Smart roadway signaling / signage. (MOB-7-9)

- Cultural and performing arts center as part of the Civic Center. (ART-2-1, ART-2-2, ART-2-3)

- Technology infrastructure. (CIF-3-2)

- Community center to support events and recreational programs for children, teens, and seniors. (CS-2-1)

- Regularly review existing facilities and services and identify necessary improvements and upgrades as part of the City’s Capital Improvement Program. (CIF-2-4)
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<tr>
<th>Related Policies and Standards</th>
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<th>Action Lead</th>
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<tbody>
<tr>
<td>LU-2-2, LU-5-6, ED-3-1, RC-1-3, MOB-2-1, MOB-3-8, MOB-4-2, MOB-4-3, MOB-4-4, MOB-6-1, MOB-7-1, MOB-7-9, ART-2-1, ART-2-2, ART-2-3, CIF-3-2, CS-3-1</td>
<td>Annually</td>
<td>Public Works</td>
<td>Finance/Budget, City Manager, Economic Development, Strategic Initiatives</td>
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<td>Action</td>
<td>Related Policies and Standards</td>
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<tr>
<td><strong>13. PUBLIC FACILITIES AND CAPITAL IMPROVEMENTS</strong></td>
<td><strong>13.2 Public Works Standards.</strong> Update standards for public roads, utilities, and other infrastructure for consistency with General Plan policies, as follows:</td>
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<td>• Review public works standards for utilities (electrical services) and update to require undergrounding of electrical services under 69kV. (Policy LU-5-3)</td>
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<td></td>
<td>• Review the Citywide Improvement Standards for public roads and update as needed to incorporate Complete Streets design concepts and best practices. (MOB-3-1, MOB-3-3, MOB-3-4, MOB-3-5, MOB-3-6, MOB-3-7, MOB-3-10, MOB-3-11, MOB-3-12, MOB-3-13, MOB-5-3)</td>
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<td>• Update Citywide Improvement Standards for roads to encourage the use of environmentally friendly design features where appropriate, such as bioswales and recycled road base, asphalt and concrete, and to encourage the use of permeable pavement for on-street parking areas. (MOB-7-11)</td>
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<td></td>
<td>• Include standards for utilizing cool pavements and higher-albedo impervious materials in construction of new roadways to mitigate for increased temperatures. (ER-6-4)</td>
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<td><strong>13.3 Energy and Water Retrofits for City Facilities.</strong> Carry out energy- and water-efficiency retrofits for existing City buildings and facilities, as opportunities arise and as financial resources allow.</td>
<td>DR-3-7, NR-3-10, NR-3-11, NR-4-2, NR-5-1, NR-5-2, NR-6-1, NR-6-2</td>
<td>Ongoing</td>
<td>Facilities and Fleet</td>
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<td><strong>13.4 Recycled Water for Landscaping in Public Facilities.</strong> Expand the use of recycled water for irrigating landscaping in street medians, public parks, and other City facilities.</td>
<td>NR-3-6, NR-3-9, INF-1-4</td>
<td>FY 23/24–FY 27/28</td>
<td>Public Works</td>
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<td><strong>13.5 Solar Energy Systems for City Facilities.</strong> Assess the feasibility and cost effectiveness of retrofitting City buildings, parking lots, and other City facilities with solar energy systems (photovoltaics), and install these systems as financial resources allow.</td>
<td>NR-6-6</td>
<td>Ongoing</td>
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<td><strong>13.6 Energy-efficient Building Demonstration Projects.</strong> Partner with SMUD to develop a pilot program to demonstrate energy-efficient building upgrade techniques and products in existing and new City buildings.</td>
<td>NR-6-1, NR-6-3, NR-6-6</td>
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<td>Related Policies and Standards</td>
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<td>LU-5-3, MOB-3-1, MOB-3-3, MOB-3-4, MOB-3-5, MOB-3-6, MOB-3-7, MOB-3-10, MOB-3-11, MOB-3-12, MOB-3-13, MOB-5-3, MOB-7-11, ER-6-4</td>
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<td>NR-3-6, NR-3-9, INF-1-4</td>
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<td>NR-6-1, NR-6-3, NR-6-6</td>
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<td>Facilities and Fleet</td>
<td>Public Works</td>
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</tbody>
</table>
14. FINANCING AND BUDGETING

14.1 Development Impact Fees. Review the citywide development impact fee program periodically as needed, and update the nexus study and methodology for calculating impact fees, to ensure that impact fees are adequately addressing new development’s fair share of new infrastructure and public facilities.

14.2 Funding for Transit and Active Transportation Improvements. Consider opportunities to prioritize funding for development, operations, and maintenance of facilities for public transit, bicycle, and pedestrian modes of transportation in the City’s budget process.
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<td><strong>15. PUBLIC INFORMATION AND OUTREACH</strong></td>
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<td><strong>15.1 Public Information and Community Outreach Methods.</strong> Use a variety of outreach techniques to reach the broadest and most diverse public audience when seeking community input on City actions, decisions, and opportunities. Establish community outreach and engagement guidelines for appropriate methods based on project type and scale. Examples of outreach methods may include traditional public hearings and community workshops, tabling and outreach at public and community locations such as grocery stores and libraries, and information and features on the City’s website.</td>
<td>GOV-1-1, GOV-1-2, GOV-1-3, GOV-2-1, GOV-2-2</td>
<td>Ongoing</td>
<td>Public Affairs</td>
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<td><strong>15.2 Outreach Techniques for Minority and Disadvantaged Communities.</strong> Identify ways to enhance the City’s communications with and outreach to residents from minority and disadvantaged communities. Potential new strategies could include augmenting the City’s multilingual translation and interpretation services and adopting innovative and non-traditional approaches to community outreach aimed at groups with typically low participation in civic and government affairs.</td>
<td>GOV-2-1, GOV-2-2, HTH-1-2</td>
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<tr>
<td>Related Policies and Standards</td>
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<td>GOV-1-1, GOV-1-2, GOV-1-3, GOV-2-1, GOV-2-2</td>
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<td>Development Services, Public Works, Strategic initiatives</td>
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#### 16. INTERGOVERNMENTAL COORDINATION

**16.1 Interjurisdictional Coordination.** Continue meeting regularly with staff and decision makers from Sacramento County, Cosumnes CSD, Elk Grove Unified School District, SACOG, SMAQMD, and other agencies to coordinate efforts on a variety of topics, including services to the community, transportation, and land use planning.

**16.2 Regional Planning and Sustainability Efforts.** Continue to designate elected officials and City staff to participate in regional land use planning, transportation planning, and sustainability initiatives led by SACOG, the Sacramento Regional Transit District, and other public agencies. These designees should report periodically to the City Council, boards and commissions, and the public on current issues and progress related to regional land use and transportation and sustainability.

**16.3 Interdepartmental Working Groups.** Create one or more interdepartmental working group(s) of City staff to coordinate efforts related to land use planning, transportation planning, economic development, housing, infrastructure improvements and maintenance, sustainability initiatives, and related areas. The working group(s) should identify and carry out ways to improve communication on matters that cross departmental lines, increase efficiency of City services and operations in terms of time and cost, advance sustainability, and provide streamlined and higher-quality services to the public.
### Related Policies and Standards

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<tr>
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<th>Related Policies and Standards</th>
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<td>Strategic Initiatives Development Services Public Works Economic Development</td>
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<td>16.1 Interjurisdictional Coordination.</td>
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<td></td>
<td>Continue meeting regularly with staff and decision makers from Sacramento County, Cosumnes CSD, Elk Grove Unified School District, SACOG, SMAQMD, and other agencies to coordinate efforts on a variety of topics, including services to the community, transportation, and land use planning.</td>
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<td>16.2 Regional Planning and Sustainability Efforts.</td>
<td>RC-2-1, RC-2-2, RC-3-1, RC-3-2, MOB-5-1, MOB-5-2, MOB-5-3, MOB-5-9, MOB-5-10, GOV-1-4, SD-1-1</td>
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<td>16.3 Interdepartmental Working Groups.</td>
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<td><strong>17. COMMUNITY AND AREA PLAN ACTIONS</strong></td>
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<td><strong>17.1 SEPA Roadway Fee Program Update.</strong> (Action SEPA-8.5.a) Update the Roadway Fee Program as necessary to provide fair-share funding for on-site and off-site backbone roadways. Consider other funding mechanisms (e.g., community facilities district) as appropriate to provide advanced funding for these facilities.</td>
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<td><strong>17.2 SEPA Development Impact Fee for Drainage Improvements.</strong> (Action SEPA-8.5.b) Prepare and adopt a fair-share development impact fee for implementation of the Drainage Master Plan. Consider other funding mechanisms (e.g., community facilities district) as appropriate to provide advanced funding for these facilities.</td>
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<td><strong>17.3 SEPA Water and Sewer Service Delivery.</strong> (Action SEPA-8.7.b) Support efforts to design and deliver water and sewer services to all parts of the Plan Area in a timely fashion, emphasizing employment lands as the priority.</td>
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<td><strong>17.4 Sheldon/Rural Area Road Improvement Policy Update.</strong> (Action SRA-3.1.a) Review and update as necessary the Rural Road Improvement Policy to incorporate context-appropriate mobility improvements to meet the intent of the Complete Streets Act within the Rural Sheldon Area.</td>
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<td><strong>17.5 Sheldon/Rural Area Transportation Improvements.</strong> (Action SRA-3.3.a) Implement transportation improvements on a segment-by-segment basis only when warrants are reached.</td>
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<td><strong>17.6 Sheldon/Rural Area Pedestrian and Bicycle Improvements.</strong> (Action SRA-3.3.b) Implement pedestrian and bicycle improvements on a segment-by-segment basis to improve access to community destinations consistent with the Rural Road Improvement Policy and Bicycle, Pedestrian, and Trails Master Plan.</td>
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<td><strong>17.7 East Elk Grove Overlay Zoning District.</strong> (Action EEG-1.2.a) Amend the City’s Zoning Code to establish an overlay zoning district for East Elk Grove.</td>
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<td>Related Policies and Standards</td>
<td>Timeframe</td>
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<td>Public Works, Finance</td>
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<td>Development Services - Planning</td>
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